



**BARÇA  
FOUNDATION**

**ANNUAL REPORT  
2021/22**

**No child offside**









# ANNUAL REPORT 2021/22



BARÇA  
FOUNDATION







## **GREETINGS**

5-9

## **INTRODUCTION**

8-15

## **EDUCATION AND PROTECTION**

16-39

## **COMMUNITY ACTION**

40-47

## **HEALTH AND EMOTIONAL WELLBEING**

48-53

## **COLLABORATIONS**

54-65

## **ACTIVITIES**

66-75

## **FINANCIAL REPORT**

77-113







# GREETINGS FROM THE PRESIDENT

One year on, we present the milestones and impact of FC Barcelona Foundation. It is our annual accountability exercise that is a time of reflection and that which gives meaning to our work. In coherence with the club, FC Barcelona Foundation's purpose is to make the world a better place, focusing our efforts on protecting the rights of children and youth by using sport as a tool for values education and social change.

During season 2021/21 we put our focus towards building up and consolidating the Foundation. Under the leadership of Dr. Marta Segú, we established a professional team, capable of addressing society's most pressing issues. We built a new board that comprises expertise from business and social sectors to help us navigate the complex landscape and challenges that lie ahead. And we positioned and reinforced the added value of the Foundation among partners and sponsors. Meanwhile, we are putting special attention to the engagement and involvement of our most important stakeholders - the players, the members, and the fans of FC Barcelona, so that the Foundation's work can be well known and as impactful as possible across the world.

It is important to highlight that we continued delivering activities and encounters with our male and female players for children and youth with severe illness in paediatric hospitals throughout Catalonia. We also continued developing and enhancing our programs that promote social inclusion of children and youth in vulnerable situations across Catalonia and the world. It's important to highlight the introduction of our new child protection system for FC Barcelona, which was a collaborative venture between the club's Compliance department and the Foundation, a system that prevents, detects and deals with any type of abuse or violence against children in our club and the Foundation programs. We also made the child protection system open source and available for any other organisation that wishes to implement the child protection system within their own work.

Additionally, I would like to highlight the new project "Youth Future +" that FC Barcelona Foundation kicked off with support from La Caixa Foundation and in collaboration with the Catalan governmental department, the Directorate General of Attention to Children and Adolescents (DGAIA). Youth Future + aims to promote social and labour inclusion of youth aged 18+ who are outside of the governmental protection system, without family support or networks, and often homeless. The project will be implemented in collaboration with local businesses, social organisations, and a team of mentors, who demonstrate the worth and relevance of our work.

I would also like to celebrate another significant milestone that works on behalf of systemically excluded children and youth. For the past 5 years, FC Barcelona Foundation has delivered projects in various countries for refugee children and youth. This season, we built on these efforts by announcing on 14th June 2022 a new

global alliance with the United Nations Refugee Agency (UNHCR). The agreement sees the UNHCR logo on the back of the FC Barcelona men's and women's team shirts over the next 3 years. It also includes a financial donation of €400,000 to 4 projects in 4 different countries (€100,000 per project) as well as an in-kind donation of technical expertise and material resources valued at €100,000 per season.

We cannot evaluate the 2021/22 season without mentioning one of our proudest projects, Team Genuine, which competes in the Liga Genuine, a competition that includes people with disabilities in sport and is formed by teams associated with the 44 LaLiga professional football clubs. It is a competition in which goals are valued, but it is extra special given the prominence it places on celebrating fair play, teamwork, and respect. Bringing to life the Team Genuine has been one of my proudest actions as President. Today, we can say that we made a dream a reality.

Another pertinent humanitarian issue that FC Barcelona Foundation responded to was the war in Ukraine. We provided support to families arriving in Catalonia that were forced to abandon their homes. Working hand-in-hand with Red Cross, and in constant contact with the Catalan government and the Ukraine consulate, we carried out a series of interventions to support the Ukrainian population. We established collection tents in several places in Camp Nou to receive donations of food and toys for children and babies. We mobilised members, the supporters clubs, and fans to organise sport, education and social activities for children and youth who have undergone trauma as victims of war. As Winston Churchill stated, "War is an invention of the human mind, but the human mind can also invent peace".

For many years, FC Barcelona Foundation has expressed and proved itself as an essential vehicle to bring to life the "more than a club" motto, and as a channel for the social commitment of the club. Our programs and projects give voice to otherwise forgotten and vulnerable people. The results are encouraging; we have created hope where there was only otherwise despair. With your continued support, and with our strategic and important partners, we continue consolidating our mission to improve the lives of children and youth in Catalonia and around the world.

Thank you very much!

**Joan Laporta  
i Estruch**

PRESIDENT OF FC BARCELONA  
AND FC BARCELONA  
FOUNDATION





INTRODUCTION

MEMBERS OF THE BOARD OF DIRECTORS 2021/22

PRESIDENT

Joan Laporta

VICE-PRESIDENT

Xavier Sala i Martín

SECRETARY

Josep Cubells i Ribé

TREASURER

Ferran Olivé i Cànovas

BOARD MEMBERS

Rafael Yuste i Abel

Elena Fort i Cisneros

Joan Boix i Sans

Carles Cuní i Llaudet

Manel Esteller i Badosa

Antoni Esteve Cruella

Jesús Majem i Tarruella

Inés Martí i Bertrand

Xavier Martínez i Serra

Sergio Montaner i Ferrer

Xavier Pérez Farguell

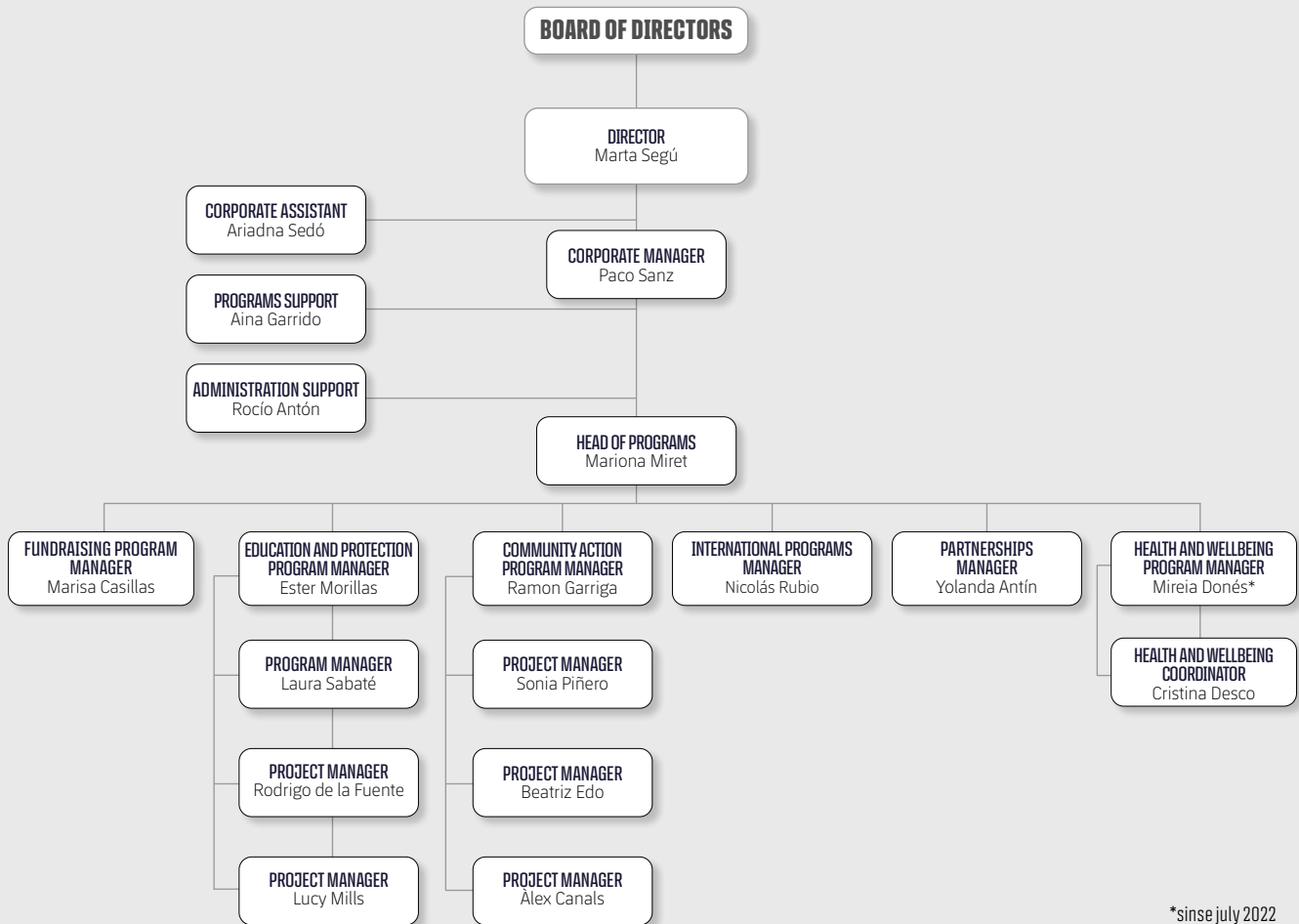
Josep Puigdollers i Masallera

Josep Ramon Subirà

Joaquim Triadú i Vila-Abadal

FC BARCELONA FOUNDATION ORGANISATIONAL CHART

Correct as of 30/06/2022



\*sinse july 2022



# "SPORT IS A MAGIC TOOL TO TRANSFORM THE LIVES OF CHILDREN AROUND THE WORLD"

**F**CB Barcelona has become a vital actor in the construction of a more inclusive society, at local and international levels. This means working for peace, and for the protection and equal opportunities for children and youth around the world - our main beneficiaries. The future depends on what we do for them, today and now. For this reason, during season 2021/22 we underwent an exercise of redefining our projects for the short and long term, with the aim of consolidating the Foundation as an essential vehicle that brings to life FC Barcelona's social commitment while being a globally renowned reference in the field of international cooperation. Our mission is to use sport as a tool for social transformation and improved quality of life for children and youth in vulnerable situations. To achieve this, FC Barcelona Foundation continued collaborating with impactful third sector organisations - some of which we have collaborated with for years, others we signed this season in our desire to want to implement initiatives that provide life-changing support to children and youth who need it the most.

Based on a new holistic programmatic approach, our projects intervene in the various spheres affecting the lives of children and youth, including education and protection, health and emotional wellbeing, and community action. We use sport as an important tool to promote social inclusion, and we have a special focus on gender equality and diversity in all forms. Sport is definitively a wonderful and magic tool that helps us to transform lives in a natural way, and we all have a responsibility and role to play in achieving success in this regard. As such, this season, in Geneva, Switzerland, FC Barcelona and the United Nations Refugee Agency announced its alliance to work together for the rights of refugee children and youth. We will collaboratively implement projects in 4 countries: a project involving Venezuelan refugees and internally displaced people in Colombia; a project involved Rohingya refugees from Myanmar in Malaysia; a project with Syrian, Afghan, and Iraqi children and youth in Turkey; and a final project with refugees from the Democratic Republic of Congo and South Sudan in Uganda. Participants all of 4 projects are people, like you and me, who from one day to another were forced to flee their home in search of safety or new opportunities. FC Barcelona and the Foundation have a commitment to defend the rights and protection of such refugees. This collaboration will also be reflected in the UNHCR logo being on the back of the FC Barcelona men's and women's team and Team Genuine shirts for the next 3 seasons.

Meanwhile, I would like to make a special mention of our new project, "Youth Future +" which we recently launched, with support from La Caixa Foundation to promote social and labour inclusion of youth outside of the government protection system. These youth are part of one of the most vulnerable groups in Catalonia, having had to leave the protection system at 18 years and without family and social

networks to support them as they transition into adulthood. We designed this new project to help prepare them for a prosperous future and it comprises intensive, vocational trainings that will equip them with the knowledge, skills, and certification to enter the job market quickly, while also gaining access to psychosocial support and mentorship throughout this process.

I would also like to make a special mention of our new team, Team Genuine, comprising players who have intellectual disabilities and who competed in their inaugural season in the national LaLiga Genuine league. The Team Genuine initiative is jointly driven by the the Diversity and Inclusion department of the club and the Foundation. It is incredibly gratifying to see the positive impact that participating in the team has on the lives of each of the players and their families, which is also an appropriate moment to reflect on the hard work of the all the staff involved with the team.

Looking forward, the Foundation is committed to continuing its progress, both in terms on consolidating the impactful work achieved thus far, but also in forging new areas of expertise and innovation. An especially important piece of work - and something I am personally very proud of - was the design and development of FC Barcelona's child protection system, working in collaboration with the club's Compliance department. It is a system that is considered groundbreaking in the world of sport at local and international levels.

All the Foundation programs and initiatives have a link to one of several United Nations 2030 Sustainable Development Goals. To achieve these goals, we work collaboratively with partners that give important financial support, with other strategic partners with whom enable us to reach program beneficiaries and ensure quality insurance and sustainability. We also have partnerships with public organisations that give us institutional support for our programs and projects, as well as many other social organisations - small and big - that enable us to maximise our actions and increase our reach to more children and more areas worldwide.

FC Barcelona Foundation is conscious of the great responsibility that we have, as a torchbearers for the social commitment of FC Barcelona, and in light of the significance of the club around the world. We understand that we need to be prepared to assume this wonderful responsibility.

This responsibility also requires the support and complicity of everyone who is part of this great club - the board, members, fans, staff, and players. As the African proverb goes, "if you want to go fast go alone, if you want to go far go together".

Huge thank you!

**Dra. Marta Segú**

FC BARCELONA FOUNDATION  
DIRECTOR







# Our Reason for Being is to Accompany Children and Youth

The conviction that sport can change the world and improve the lives of the most vulnerable children and youth is the driving force behind the Foundation's projects, the majority of which use the positive values of sport as tool to achieve social goals. However, in order to improve lives, it is also necessary to deliver interventions in health, education, nutrition, poverty reduction, and gender equality. The Foundation represents the social commitment of FC Barcelona and develops all solidarity projects. It was Nelson Mandela's famous speech on the power of sport that captured the spirit behind the current reality of FC Barcelona Foundation. "Sport has the power to change the world. It has the power to inspire. It has the power to unite people in a way that little else does. It speaks to youth in a language they understand."

### MISSION

Improve the quality of life for children and youth in vulnerable situations through education, health and sport as essential tools to contribute to their social inclusion, with a special focus on gender equality and diversity in all its forms.

### VISION

We want to be a sports foundation that is renowned globally for our social commitment to children and youth.

### VALUES

Integrity, responsibility, transparency, respect and humility.

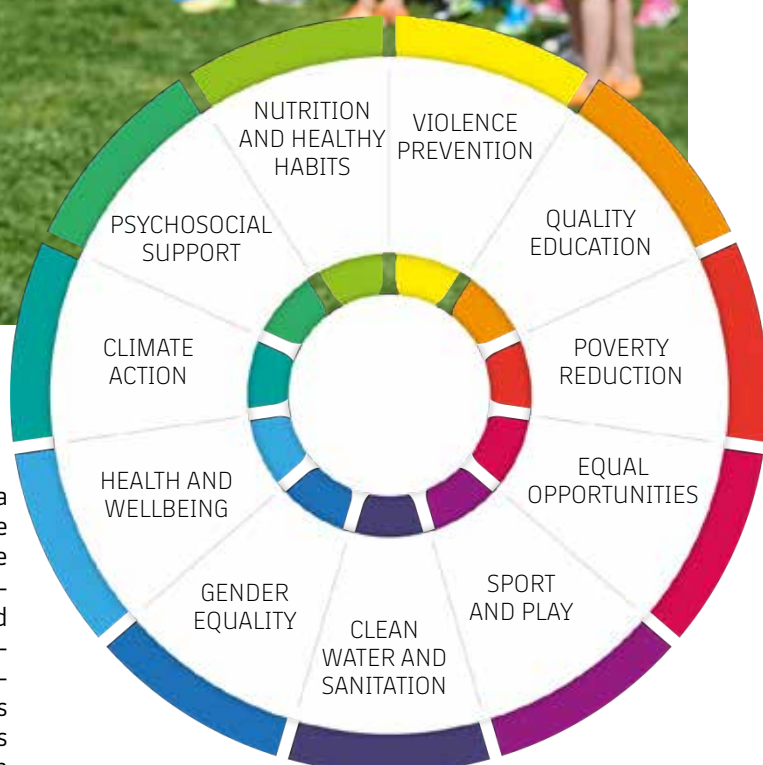




## How we work

Using a holistic and integrated approach, FC Barcelona Foundation works to facilitate tangible transformative changes in the lives of children and youth in vulnerable situations through sport and values education. FC Barcelona Foundation works in the main areas of education and protection, health, and community action, building on existing work in the fields of violent prevention, poverty reduction, and equal opportunities. Additionally, new aspects were incorporated this season, including access to health, access to drinkable water, sanitation, nutrition and healthy habits for people in vulnerable contexts. In the short-term and long-term, the programs and projects work in cooperation with networks of other organisations worldwide to respond to the pressing needs through social innovation.

In parallel, the Foundation drives campaigns and awareness raising activities about the important issues that put children and youth in risky situations in Catalonia and across the world. The Foundation also pioneers its own research, studies, methodologies and knowledge generation with the aim to support and influence social change. It shares its internal knowledge externally in order to help and influence social change and social innovation.





# FC Barcelona Foundation commitment to the Sustainable Development Goals

**United Nations 2030 Agenda.** An unique opportunity to construct a better future for the next generations via 17 Sustainable Development Goals.

## **FC BARCELONA FOUNDATION AND THE SUSTAINABLE DEVELOPMENT GOALS (SDGS)**

Eradicate poverty, protect the planet and promote peace and prosperity for all people are the main objectives of the United Nations 2030 Agenda, approved by the United Nations in 2015.

## **CLUB AND FOUNDATION COMMITMENT TO THE SUSTAINABLE DEVELOPMENT GOALS (SDGS)**

FC Barcelona Foundation prioritises its focus on these goals and positive impact on society. The Foundation focuses its efforts on several primary goals: Health and Wellbeing, Quality Education, and Reduction of Inequalities (goals 3, 4 and 10). There are other mainstreamed goals: Poverty Reduction, Gender Equality, and Partnerships for the Goals (1, 5 and 17), and a third set of goals which are secondary goals: Clean Water and Sanitation, Decent Work and Economic Growth, Sustainable Communities and Cities, Climate Action, and Peace, Justice and Strong Institutions (goals 6, 8, 11, 13, and 16).

## **FOR A MORE JUST, SUSTAINABLE AND INCLUSIVE WORLD**

“Transform our world” is the slogan of the United Nations 2030 Agenda Sustainable Development Goals, which coincides with that of the club and the Foundation. Now, more than ever, it is important to promote a citizenship which is critical, responsible, and committed. It is of utmost importance to fulfil these objectives to build a world that is fairer, more equitable, and more respectful of diversity and the environment, a society in which children and youth can develop freely and with enjoyment.

## **WHY ARE THEY IMPORTANT?**

United Nations 2030 Agenda was created by the United Nations and adopted by members states in 2015 with the objective of being the global call to action to eradicate poverty, preserve the planet and guarantee peace and prosperity for everyone.





# FC Barcelona foundation contribution to Sustainable Development Goals (SDGs)

## MAIN SDGS:



HEALTH AND  
WELLBEING



QUALITY  
EDUCATION



REDUCTION OF  
INEQUALITIES

## MAINSTREAMED SDGS:



POVERTY  
REDUCTION



GENDER  
EQUALITY

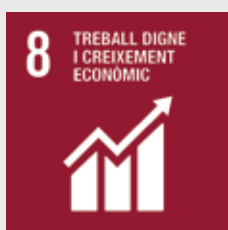


PARTNERSHIPS  
FOR THE GOALS

## SECONDARY SDGS:



CLEAN WATER  
AND SANITATION



DECENT WORK  
AND ECONOMIC  
GROWTH



SUSTAINABLE  
COMMUNITIES  
AND CITIES



CLIMATE  
ACTION



PEACE, JUSTICE  
AND STRONG  
INSTITUTIONS



# SNAPSHOT OF THE FOUNDATION

## Catalonia

**36,887**

Beneficiaries in our own programs

**35,055**

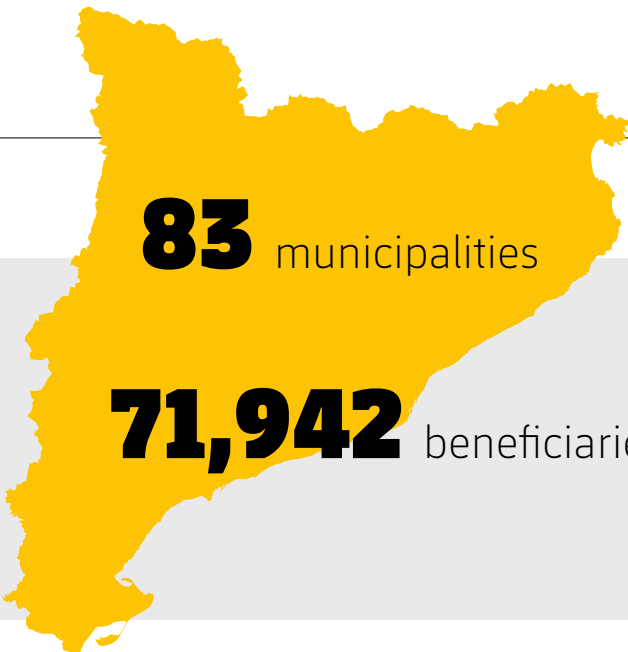
Beneficiarios/Beneficiarias Alianzas + Colaboraciones

**83**

municipalities

**71,942**

beneficiaries



## Internacional

**16**

countries

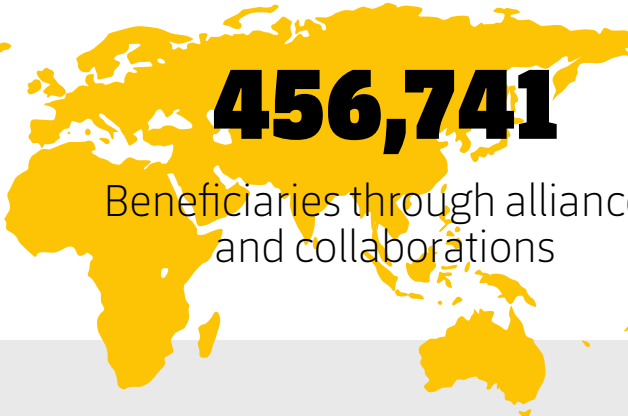


**4,979**

Beneficiaries in our own programs

**456,741**

Beneficiaries through alliances and collaborations



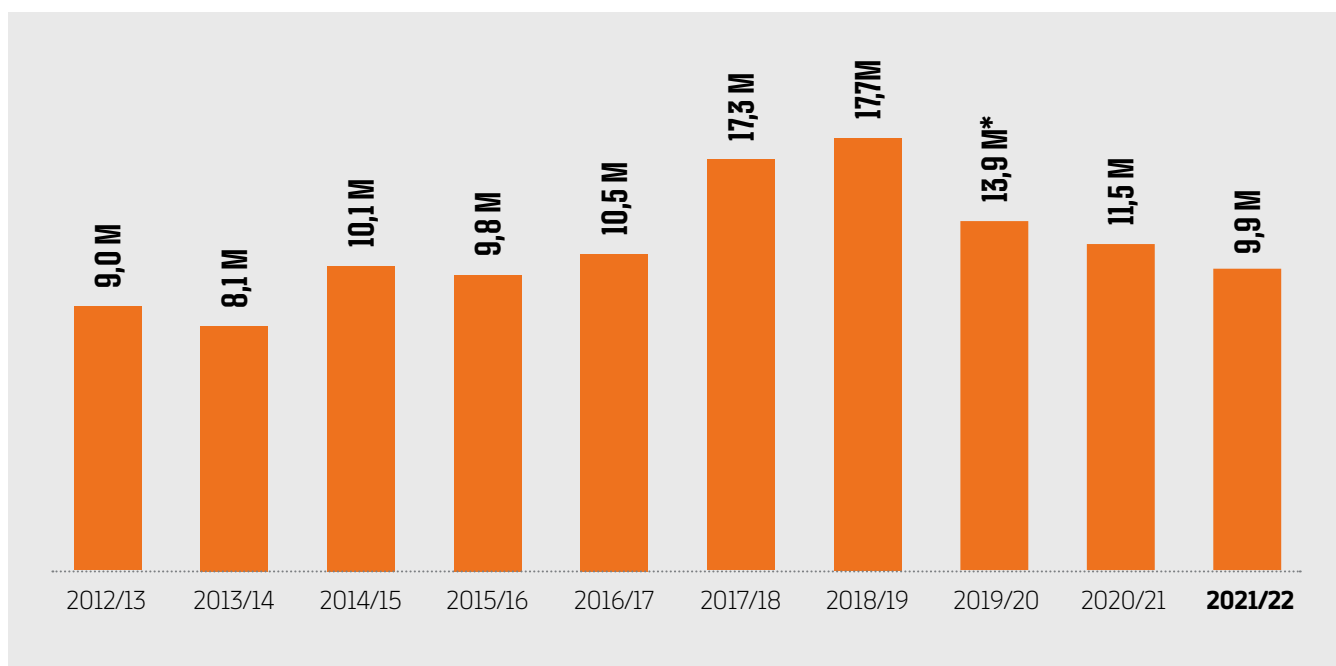
**451,762**

beneficiaries

**TOTAL BENEFICIARIES: 528,683**

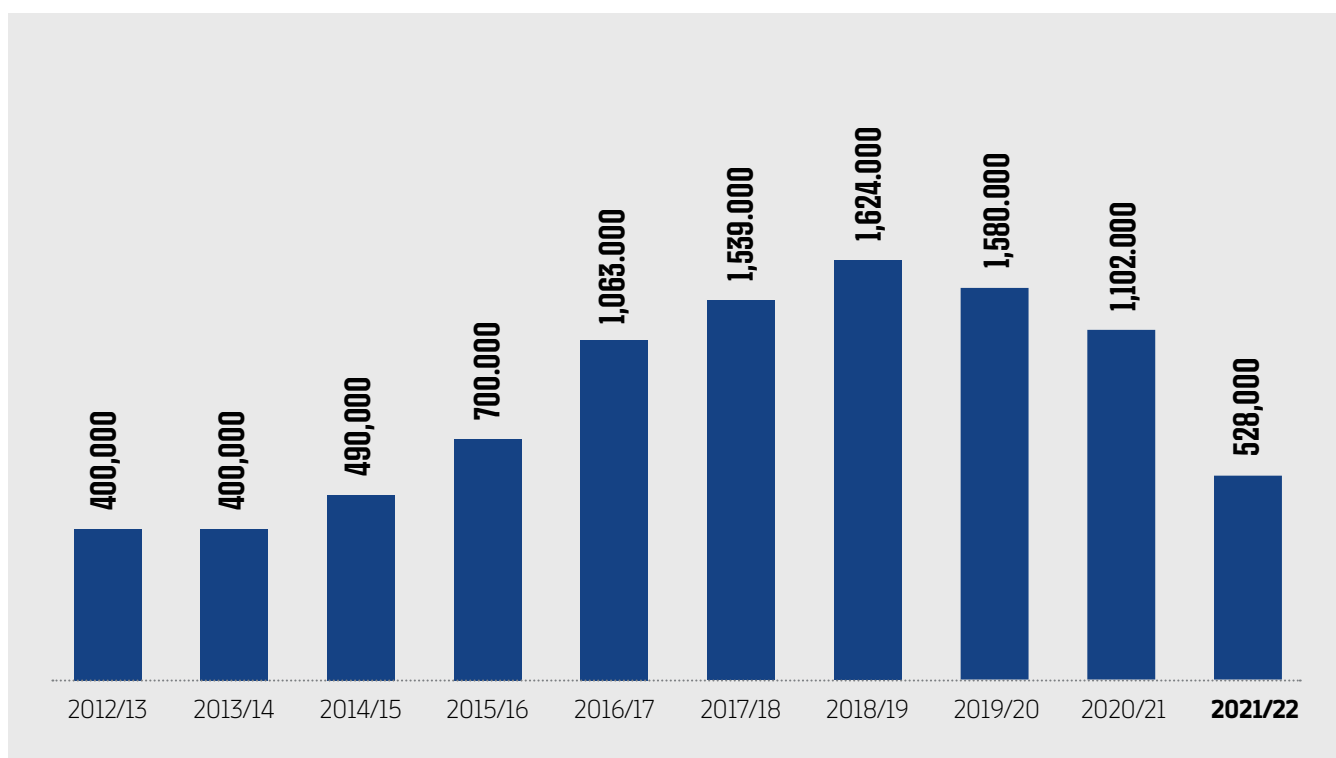


## EVOLUTION OF INCOME



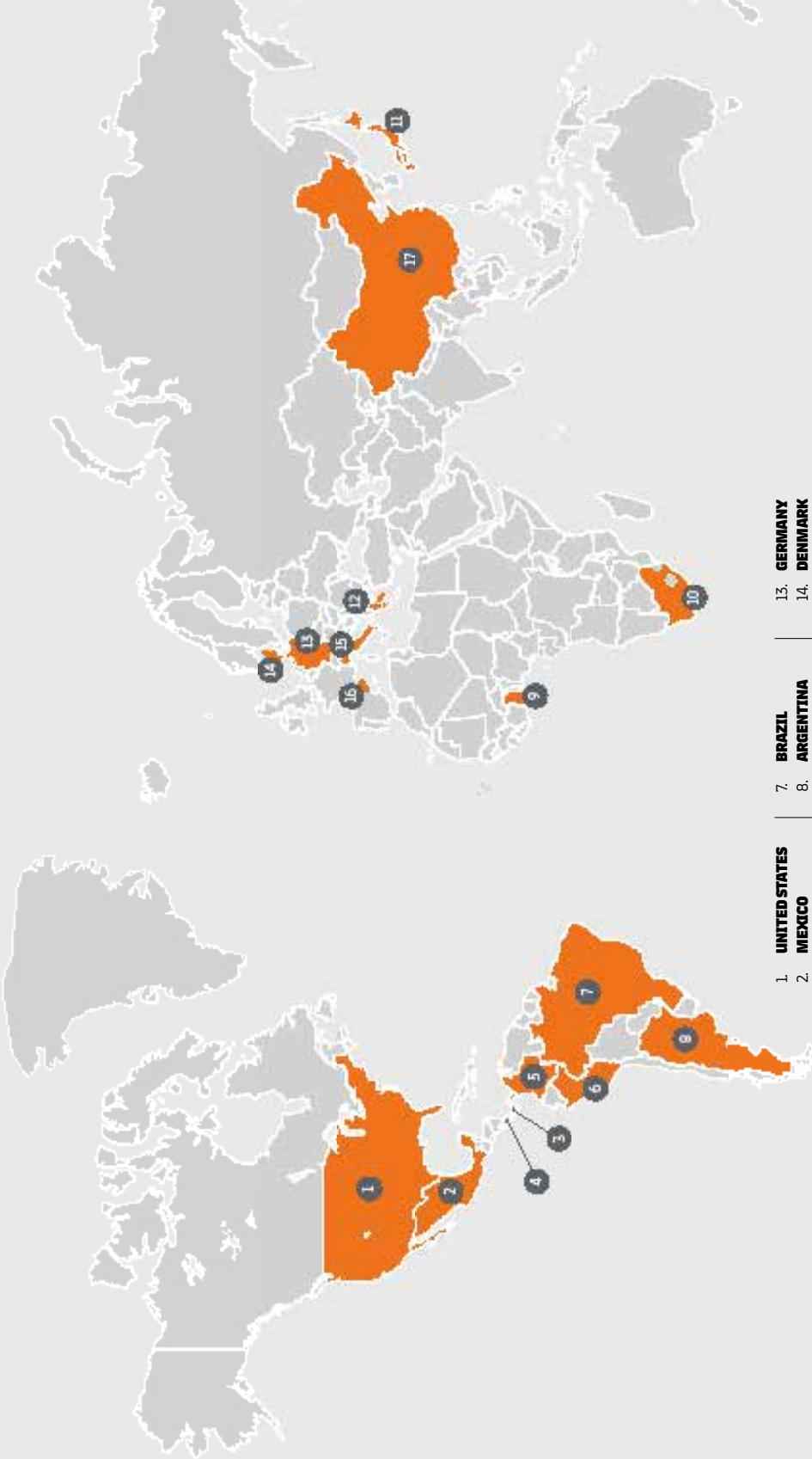
\* Due to the impact of COVID-19

## BENEFICIARIES





# THE FOUNDATION AROUND THE WORLD





# THE FOUNDATION IN CATALONIA

## BARCELONA

### ALT PENEDEÈS

VILAFRANCA DEL PENEDEÈS

### ANOIA

SANTA MARGARIDA DE MONTBUI

### BAGES

MANLLEU

MANRESA

EL BORRÀS

SANT FELIU SASSERRA

### BAIX LLOBREGAT

CASTELLDEFELS

CORBERA DE LLOBREGAT

EL PRAT DE LLOBREGAT

GAVÀ

MARTORELL

SANT ESTEVE SESROVIRE

SANT FELIU DE LLOBREGAT

SANT VICENÇ DELS HORTS

VILADECANS

### BARCELONÈS

BADALONA

BARCELONA

L'HOSPITALET DE LLOBREGAT

SANT ADRIÀ DEL BESÒS

SANTA COLOMA DE GRAMENET

### BERGUEDA

BERGA

CASSERRES

PUIG-REIG

### GARRAF

VILANOVA I LA GELTRÚ

### MARESME

MATARÓ

PINEDA DE MAR

TIANA

TORDERA

VILASSAR DE MAR

### MOIANÈS

COLLSUSPINA

### OSONA

ORISTÀ

### VALLÈS OCCIDENTAL

BADIA DEL VALLÈS

MATADEPERA

MONTCADA CENTRE

PALAU SOLITÀ I PLEGAMANS

SANT CUGAT DEL VALLÈS

TERRASSA

### VALLÈS ORIENTAL

GRANOLLERS

LA ROCA DEL VALLÈS

LA SERRA

MOLLET DEL VALLÈS

MONTMELÓ

## GIRONA

### ALT EMPORDÀ

FIGUERES

ROSES

### BAIX EMPORDÀ

LA BISBAL D'EMPORDÀ

PLATJA D'ARO

TORROELLA DE MONTGRÍ

ULLÀ

### CERDANYA

PUIGCERDÀ



### GARROTXA

LES PLANES D'HOSTOLES

### GIRONÈS

GIRONA

LLAGOSTERA

SANT JORDI DESVALLS

SALT

PLA DE L'ESTANY

BANYOLES

### SELVA

BLANES

LLORET DE MAR

LLEIDA

NOGUERA

BALAGUER

PLA D'URGELL

MOLLERUSSA

SEGARRA

CERVERA

GUISSONA

SEGRITÀ

ALFARRÀS

LLEIDA

TORREFARRERA

URGELL

BELLPUIG

### SOLSONÈS

SOLSONA

### LLEIDA

### NOGUERA

BALAGUER

### PLA D'URGELL

MOLLERUSSA

### SEGARRA

CERVERA

GUISSONA

### SEGRITÀ

ALFARRÀS

LLEIDA

TORREFARRERA

### URGELL

BELLPUIG

### SOLSONÈS

SOLSONA

## TARRAGONA

### ALT CAMP

VALLS

### BAIX CAMP

CAMBRILS

L'HOSPITALET DE L'INFANT

### REUS

DUESAIGÜES

VILANOVA D'ESCORNALBOU

PRATDIP

### BAIX EBRE

TORTOSA

### BAIX PENEDEÈS

BELLVEI

CALAFELL

CUNIT

EL VENDRELL

### MONTSIÀ

AMPOSTA

LA RÀPITA

### RIBERA D'EBRE

FLIX

### TARRAGONÈS

SALOMÓ

### TERRA ALTA

CORBERA D'EBRE









# EDUCATION AND PROTECTION





# Program for Refugees and Migrants

In the last decade, the number of refugees and displaced people has doubled; in 2021 there were 100 million refugees and displaced people. Today, one in every 95 people is forcibly displaced from their homes.

There is also an unprecedented number of people forcibly displaced within their own country - a figure that currently stands at 48 million. Conflict and persecution affects the most vulnerable populations; of the total number of forcibly displaced people, 42% are under the age of 18 and approximately 1 million children grew up as refugees between 2018 and 2020. In such challenging circumstances, youth are on the especially vulnerable groups and suffer abuses to their

rights, caused by a lack of sufficient measures to support them.

This season, FC Barcelona Foundation demonstrated its commitment to refugee children by implementing projects in Catalonia, Greece, Italy, Denmark and Germany. In each country, the Foundation collaborated with local implementing organisations in a wide range of contexts, including refugee camps, informal settlements, community centres, schools, and centres for unaccompanied minors. The

projects promoted physical and emotional wellbeing of refugee children and youth to help them overcome the realities and challenges of displacement, and to contribute to their social inclusion and interaction with the local community.

In season 2021/22, FC Barcelona Foundation trained 90 coaches and educators in the SportNet methodology which enabled 1,632 children and youth (40% girls) to participate in ongoing activities. FC Barcelona Foundation also ran more than 30 special events and activities over the season, which complemented the ongoing delivery of the SportNet methodology and enhanced the impact and reach of the projects.





## Athens, Greece

Thanks to Alwaleed Philanthropies, FC Barcelona Foundation implemented a project in 6 refugee camps in Athens. The projects included weekly sessions of the SportNet methodology, special events and activities, and a pilot health project in one of the camps, Malakasa.

- Context: **Refugee camps - Eleonas, Schisto, Ritsona, Korinthos, Volos, Malakasa.**
- Implementing partners: **Organization Earth, CHEERING**
- Training seminars held: **9**
- Coaches trained: **66**
- Participants in weekly *SportNet* activities: **1,117 (42% girls)**
- Special activities and events: **20+**
- Health screenings and medical follow ups carried out: **65**



## Lesbos, Greece

FC Barcelona Foundation started a new mental health project in the Reception and Identification (RIC) Camp on the island of Lesbos. The project focused on physical and emotional wellbeing, the provision of a psychologist, delivery of sports, music and nutrition

activities, and community events. 113 girls and boys participated in the project. Additionally, FC Barcelona Foundation joined forces with UNICEF Innocenti to undertake a research study that analysed the impact of sport on the mental health of refugee children.



# “Step4Youth” - Sport-Based Employability Project in Catalonia, Italy and Greece (European Union Erasmus+)

## Erasmus+

This season, as leader of a consortium of 4 European organisations, FC Barcelona Foundation continued the European Union Erasmus+ project “Step4Youth” to improve employability skills and competencies through the medium sport among unaccompanied minors. One of the deliverables of the project was the creation of a new methodology. Inspired by the SportNet methodology, the Step4Youth methodology incorporated employability skills and competencies that equip youth for the labour market. As well as delivering the Step4Youth methodology in Catalonia, Greece and Italy, the project delivered a series of vocational trainings, workshops, and employability campuses, thanks to the support of corporate partners, Climent Guitart Foundation and Coca-Cola Foundation.

- In Catalonia, and in coordination with social organisations financed by the Catalan government, the project involved 130 unaccompanied minors.
- In Greece, in coordination with Organization Earth, the project involved 39 unaccompanied minors.
- In Italy, in coordination with Cooperative Prospettiva, the project involved 90 unaccompanied minors.







## Inclusion of Refugee Women and Girls Through Sport - “SPRING” Project (EU Sport)

### SPRING project

FC Barcelona Foundation's SPRING project was a new sport-based intervention for refugees, focusing specifically on gender equality and especially girls and women in 4 European countries: Catalonia, Denmark, Germany and Greece. The following implementing organisations were involved in delivering the project: AE Ramassà (Catalonia), Organisation Earth (Greece) and Girl Power Organization (Denmark and Germany).

FC Barcelona Foundation trained 93 coaches and volunteers in how to use sport to create inclusive, participatory and fun sessions. Each session was 2 hours in duration and delivered weekly throughout the season between September 2021 and June 2022. In total, 192 refugee women participated in the project; 27 in Catalonia, 65 in Denmark, 85 in Germany, and 15 in Greece. An additional 530 people (family, friend, community members) participated in special events and activities throughout the season.





# FC Barcelona Foundation, Champions On and Off the Field

In September 2021, through a joint effort between the club's Diversity and Inclusion department and FC Barcelona Foundation, the Team Genuine was launched, comprising 20 men and 4 women with intellectual disabilities. The project was one of President Laporta and the board's first priorities on entering the club. As a club wide project, the team was appointed ambassadors, Gerard Piqué and Alexia Putellas from the FC Barcelona men's and women's teams. Team Genuine participated, for the first ever time, in the LaLiga

Genuine league and ended up becoming champions of the "Compañerismo" category. In addition, the team won its first "DICUP Tournament", which was held at Joan Gamper Sport City (the FC Barcelona training ground), and "The Original Challenge", which was held during Soccer Fest in Florida, USA and gathered teams from USA and Europe. It was not only the sporting success that was celebrated, but also - and more importantly - the personal development successes of each of the 24 athletes on the team.



## Introducing Team Genuine Athletes

On 8th November 2021, FC Barcelona Foundation held an event at Joan Gamper Sport City to reveal the Team Genuine athletes. The event was attended by President Joan Laporta, Dr Marta Segú, Alexia Putellas and Gerard Piqué. In a ceremony, the 24 athletes were presented, wearing their FC Barcelona official shirts, in an occasion that was full of emotion. The following technical staff of the team were also presented: Sergi Mascarell, Josep Ferré, Emili Gómez, Francesc Martínez, Beth Puigdesens and Tina González.





## Debut in Salou

Team Genuine made its debut appearance on 13th - 14th November 2021 at Salou Football and Sports Complex. Team Genuine was one of the 6 teams in the competition, a competition that served to determine in which of the 3 categories the teams would be allocated. The Blaugranas played against UD Ibiza-Eivissa (4-0), CF Fuenlabrada (1-2) and Burgos CF (2-1). Two wins and a loss to start the season.



## FC Barcelona Team Bus

Team Genuine players participated in an occasion to design and paint the FC Barcelona team bus. Guided by the artist, Fert, and along with Lenglet, Dani Alves, Pedri, Ter Stegen and Ansu Fati, they set about to paint the bus.



## Christmas Video

FC Barcelona Foundation published a video on Instagram wishing everyone Merry Christmas and Happy New Year for 2022. The audio-visual piece was part of a LaLiga Genuine campaign and, as such, featured Team Genuine players, while the singer, Olly Murs, sang Dance With Me Tonight.



## The Camp Nou Energy

50,000+ Blaugrana fans applauded Team Genuine at half time during the FC Barcelona - Osasuna men's team match. This was the first time that the team stepped out on to the famous Camp Nou grass, two weeks prior to the LaLiga Genuine Santander league kicking off.



## A Strong Start to LaLiga Genuine in Las Palmas

Team Genuine came away from the first phase of the competition with 3 victories against Albacete Foundation (1-0), UD Las Palmas (2-0) and Eibar Foundation (3-0), which took place in Las Palmas, Gran Canaria. Aside from the nine points collected to classify for the “Compañerismo” category, the experience was hugely positive for the 15 Blaugrana footballers who competed.



## First International Match

Team Genuine competed in its first ever international match as part of European Diversity Month activities organised by FC Barcelona at Joan Gamper Sport City. The team played against FC Seignosse Capbreton Souston, a club that comprises players from three regions in south-west France, in a game that ended with a Catalan victory (2-1).



## Meeting FC Barcelona Men's Team

Prior to traveling to Málaga for the second phase of LaLiga Genuine, the team met the FC Barcelona men's team during warm-up at the Tito Vilanova training camp. In a relaxed atmosphere full of smiles, Xavi and his team enjoyed spending time with players and coaching staff, led by Sergi Masarell.



## Continued Progress in LaLiga Genuine in Málaga

Team Genuine gained victories against Deportivo (2-0), Levante (4-0) and Real Sociedad (3-0) in the second phase of LaLiga Genuine Santander league, which took place at La Rosaleda stadium in Málaga. The energy in the stadium and terraces produced emotionally-charged scenes.



## Video of Encouragement from President Joan Laporta

On arrival to Bilbao, host city for the third and final phase of LaLiga Genuine Santander league, the players received words of encouragement from President Laporta in a video showed to the team during the warm-up.





## LaLiga Genuine Champions in Bilbao

In an exciting final phase in Lezama Sport City, Bilbao the Blaugranas took home 3 more victories against Granada (2-1), Málaga Foundation (2-0) and Reus Genuine (2-1), which placed them at the top of the “Compañerismo” category.



## Unforgettable Experience in USA

A trip to Florida on 28th June - 5th July 2022 was the icing on the cake for Team Genuine's season. They participated in “The Original Challenge”, part of Soccer Fest in Daytona, Florida where they competed against teams from Europe and USA (Nàstic de Tarragona and Orlando City). After a goalless draw with the Tarragona team and a clear victory against the Americans (3-0), the trophy flew back to Barcelona with the crowning champions.



## “DICUP Tournament” - a Successful End to the Season

Seven Catalan teams were invited to join FC Barcelona Foundation's Team Genuine in the first edition of the inclusive football tournament played at Joan Gamper Sport City. The end of season tournament culminated in the Blaugranas winning the final on penalties.



## Delivery of LaLiga Genuine Trophy to Camp Nou Museum

The first ever season of FC Barcelona Foundation's Team Genuine resulted in phenomenal achievements both on and off the field. President Laporta accompanied the athletes and coaching staff to place the LaLiga Genuine trophy in its rightful home: Camp Nou Museum.



## Barcelona

FC Barcelona Foundation delivered a project in Les Corts district of Barcelona with 18 children and youth with disabilities. Using the SportNet methodology, the project addressed the gap in sports provision for this group. The project has been running since 2015 with the support from Barcelona city council and, to date, 207 children and youth have participated. This season, additional sessions were also held with families of participants, and the FC Barcelona roller hockey team was invited to join a session and spend time with participants.

### INCLUSION PROTOCOL

The inclusion protocol is a tool that evaluates the extent of inclusion of people with disabilities in SportNet sessions around the world. It facilitates a diagnostic process of project sites, with the insights then used to inform adaptations or amendments to enhance the inclusion of person with disabilities. During the 2021-2022 season, the Inclusion Protocol was used in 3 project sites which generated insights and suggestions to make necessary project adaptations.

### TRAINING SESSIONS ON INCLUSION OF PEOPLE WITH DISABILITIES

FC Barcelona Foundation holds training sessions for sport and education leaders on the topic of including people with disabilities in sport and physical activity. During this season, 179 people in various roles in sport and education in Catalonia received inclusion training.



## Brazil

FC Barcelona Foundation and Abertis Foundation, in collaboration with Arteris, in Guarulhos (Sao Paulo) municipality implemented a project that involved youth (female and male) with and without disabilities in sport and physical activity. The concept behind the project was bringing together youth of different abilities to promote inclusion and understanding. The youth involved in the project benefited from being able to access sport and extracurricular activities, something that many faced difficulty accessing due to lack of family resources.

20 coaches and 181 participants (70% boys, 30% girls) regularly participate in this project, with 44 participants having some kind of disability. The project takes place in four public schools in Guarulhos municipality, close to the Fernão Dias Highway, infrastructure managed by Arteris, the Brazilian subsidiary of Abertis.

Meanwhile, as part of the European Disability Month, FC Barcelona ran a campaign which included sharing tools and interventions for people with different kinds of disabilities.

The main problems affecting children and youth with disabilities in contexts such as Guarulhos are: the lack of sport, leisure and educational opportunities outside the



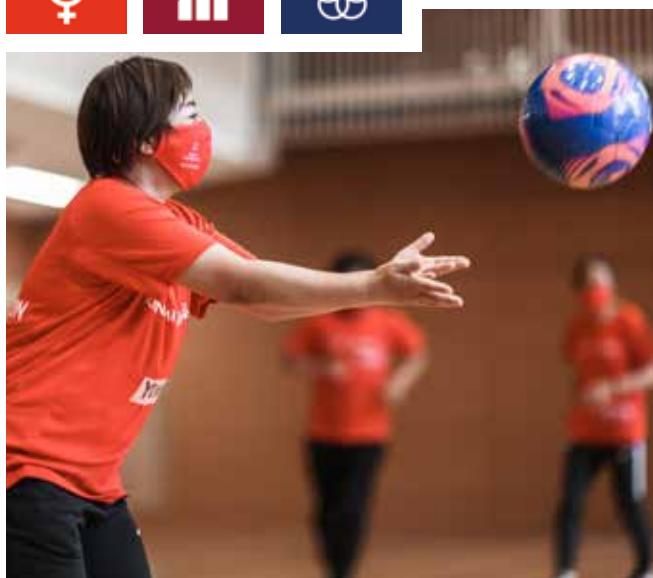
formal education system; societal stigma against people with disabilities; lack of resources; the lack of inclusive spaces for sport activities; and inadequate facilities. FC Barcelona Foundation and Abertis Foundation work to overcome stigmas that affect people with disabilities, while promoting their social inclusion through the practice of sport.





## Japan

The “For All Capabilities” project, jointly developed by FC Barcelona Foundation and KONAMI, and delivered throughout Japan with various local organisations, contributes to creating a more equal and inclusive society. Hundreds of coaches and educators have been trained in the SportNet methodology so that children with and without disabilities can enjoy shared spaces to participate in sport and physical activity, share experiences, and express themselves.



### LEARNING

For All Capabilities focuses on methodological transfer and provision of resources for children with disabilities, and provides: 1) Training on inclusive methodology for coaches and educators and 2) Support and monitoring for organisations that implement the methodology with children with different disabilities (such as blindness, physical and intellectual disabilities). Several training seminars were conducted in Osaka and Tokyo in which 63 organisations and 216 people associated with sports organisations and clubs participated. The Japanese Inclusive Football Federation (JIFF) collaborated in the organisation of these seminars and shared the learnings of the seminars among its network of clubs. In season 2021/22, 170+ girl and boys were involved in regular inclusive sessions and the implementing organisations running the sessions received methodological support from FC Barcelona Foundation, such as educational strategies, additional resources, and sharing of good practices and insights.

At the end of 2021, FC Barcelona Foundation and KONAMI renewed their collaboration agreement for the next two seasons to continue delivering the joint project, For All Capabilities.





# Àlex Roca, New FC Barcelona Foundation Ambassador

President Joan Laporta and Dr. Marta Segú presented athlete Àlex Roca as the new ambassador of FC Barcelona Foundation during an event in the "Llotja" VIP area in Camp Nou. The event took place during the first quarter of the season and was attended by members of the Foundation and Club boards. In his role as Foundation ambassador, Àlex Roca represents the Foundation in different ways, including involvement in events and campaigns, and is a role model and reference for the Foundation and projects that improve the lives of the most vulnerable children and youth locally and internationally. He also provides support to the Foundation's awareness raising strategy about diversity in all its forms.



## A True Example

The 30 year old athlete - despite his apparent limitations - has participated in several triathlons and competitions, including the Titan Desert Race in 2019, 4 triathlons, and more recently the Barcelona half marathon (21km) in October 2021. The athlete consistently overcomes cerebral palsy with 76% physical disability, two operations, and other complications. The most severe problems related to his condition affect mobility in his arms and legs.

## Motivational Talks

Beyond the honorific title of Ambassador, Àlex Roca collaborates with the Foundation through various motivational talks and conferences whereby he shares his childhood and life journey, which are reflections that all tie into his personal motto, "The Limit - You Put It Yourself". His partner, Mari Carme Maza, accompanies Àlex during these events and acts as his interpreter - given that he communicates with sign language.



**"SPORT IS VERY IMPORTANT  
IN MY DAILY LIFE, IT'S A LI-  
FESTYLE THAT HELPS  
ME IMPROVE MYSELF  
EVERY DAY".  
ÀLEX ROCA**





## THE EXEMPLARY ATHLETE'S ACTIVITIES

### Life Lessons at the La Masia Academy

On 26th October 2021, Àlex Roca gave a talk, "The Limit - You Put It Yourself", in the La Masia Academy with the young athletes. During this talk he explained his life story and how he overcomes his disability day-to-day. Àlex shared that every "no" he had received in his life he had transformed into an opportunity - for example, with driving, swimming, running, or riding a bike. The athlete made an instant connection with the girls and boys of the La Masia Academy, who were also accompanied by the men's team player, Gavi, who still lives at the Academy.

### Enthusiasm at the Miami Academy

On 8th February 2022, Àlex Roca travelled to USA for an action-packed itinerary. He spent time at the Barça Academy PRO Miami, one of the club's football schools in USA, with 300 footballers and their families. Àlex talked about the importance of diversity, linked to his personal journey. He shared his experiences of his athletic achievements in races, half marathons and triathlons, despite living with cerebral palsy and 76% physical disability. Two days later, Àlex Roca was running yet another half marathon (21km), and for this he achieved his personal best of 2 hours and 30 minutes. Many of the players and their families were waiting for him at the finish line, applauding him in what was a three minute long ovation.

### The Handball Team Left Impressed

Carlos Ortega's team enjoyed a different kind of day after spending time with Àlex Roca. The Blaugrana players heard Àlex talk about the challenges that he has overcome - both personally and in society - to be able to achieve his dreams. He also shared insights on his methods and strategies that help him prepare for challenges as an athlete, both in terms of physical and mental preparation. The talk concluded with the handball team players signing a shirt for the Foundation Ambassador.



### Talk with the Futsal Team

Similar to the talks with the La Masia Academy residents and the handball team, the new Foundation Ambassador also explained his journey to the futsal team players and technical staff. Upon finishing the talk, Àlex and his partner Mari Carme were invited to watch the futsal team play in the Palau stadium in Camp Nou and were also given a commemorative shirt as a reminder of the occasion.





# “Youth Future +”: New Project for Youth Outside the Government Protection System



FC Barcelona Foundation and La Caixa Foundation launched the “Youth Future +” project, an initiative that offers support to underserved youth. The specific target group for this project are youth who leave the government protection system upon turning 18 years old, at which point

they find themselves in situations of greater vulnerability, without family and social networks around them. 100 youth - local and migrant men and women - aged 18 - 25 will be part of the intensive project every year.

## Areas of Action

The project prioritises 4 key areas: vocational training, labour insertion, psychosocial support, and mentoring and the project is designed so that youth undergo an intensive 4-6 month program that enables them to find a job at the end of it. The vocational training will be complemented with workshops around healthy habits and routine, teamwork, discipline and other values and life skills. Additionally, participating youth will be exposed to trainings such as managing money and entrepreneurship. Each participant will have an individualised development plan so that individual needs and wishes are addressed through the project.

The project requires the collective involvement of various stakeholders and will offer La Caixa Foundation and FC Barcelona the possibility of their employees being part of the project as mentors for the participating youth. Additionally, a network of companies that believe in the ethos of the project will also be essential - to connect youth with labour opportunities once they graduate from the program.

The project proactively contributes to the United Nations 2030 Agenda Sustainable Development Goals in the specific areas of: quality education and training, health and emotional wellbeing, reduction of poverty, promotion of decent employment.

During season 2021/22, a series of important steps were completed to get the project up and running for the following season. Firstly, the project was announced at a press conference on 26th April 2022 in the Llotja VIP area in camp Nou, wherein an agreement was signed between FC Barcelona Foundation and La Caixa Foundation. Then,

on 1st June 2022, the project was revealed during an event at the FC Barcelona Auditorium 1899 during an event that was attended by 109 people representing various stakeholders and media, along with the following project collaborators: General Directorate for the Attention to Children and Adolescents (DGAIA), the Federation of Organisations Attending to Children and Youth (FEDAIA), the Federation of Organisations of Assisted Flats (FEPA), and the Barcelona Consortium of Social Services.

Meanwhile, the process to identify youth for the project kicked off with an initial round of interviews with 130 youth. This was a process that was bolstered thanks to informational material that was compiled by FC Barcelona Foundation and disseminated among social organisations in Catalonia, such as a dossier about the project for companies, a document outlining mentorship responsibilities, and a catalogue of potential professional trainings on offer.





**EXPECTED RESULTS AND INDICATORS :**

Create a network of organisations, companies and individuals who support youth outside of the government protection system.

**3** organisations, companies and collaborating individuals

Participating youth access employment

**100%**  
of participating youth receive a personalised vocational training plan

**100%**  
of participating youth complete employability and life skills workshops

**75%**  
of participating youth finish the project with an employment contract

**75%**  
of participating youth complete a vocational training certificate

**75%**  
of participating youth have the opportunity to start an internship

Emotional Support Through Psychosocial Support and Mentors

**100%**  
of participating youth receive psychosocial support based on an individual assessment

**75%**  
of participating youth meet all objectives in their personalised plan

**100%**  
of participating youth comply with the conditions to receive a mentor

**80%**  
attendance rate to all life skills workshops (emancipation support, personal finances, language classes, etc.)

**GEOGRAPHIC AREA OF THE PROJECT IN CATALONIA**

Applicants for the project

**130 youth**

At the end of June 2021 there were 130 youth, of which 120 were men and 10 were women

Beneficiaries

**Direct beneficiaries:**

**100**

Youth outside of the government protection system

**Indirect beneficiaries:**

**100**

Individuals who support the project on a voluntary basis (FC Barcelona, Foundation, and La Caixa Foundation employees) as mentors or facilitators of trainings



# FC Barcelona and FC Barcelona Foundation Child Protection System

## A Pioneering Initiative to Protect Children and Youth

During season 2021/22, FC Barcelona and FC Barcelona Foundation launched its Child Protection System, which is regarded as a pioneering initiative in Spain. It will extend directly to over 200,000 children and youth from different areas of the club (La Masia Academy, Barça Academy, and amateur sports teams), as well as the Foundation. The objective of the Child Protection System is to guarantee the holistic wellbeing of children and youth who are part of

the club and Foundation. It is a framework that aims to ensure safe spaces and environments that prioritise the rights, needs and interests of every child and youth. The system comprises a new protection policy and protocol, prevention measures, as well as procedures for handling cases in the instance of any type of suspected or confirmed violence, be it physical, verbal, emotional, sexual, negligence, or bullying.

## Protecting Children in a Team Effort

Historically, FC Barcelona has always been concerned with the wellbeing of people, especially children and youth. During the 2017/18 season, the club developed the first protection policy to mitigate risks for minors in sport, with the initial commitment to delivering annual trainings with internal staff members. In subsequent seasons, the approach to protecting minors continuously evolved and adapted to the various legislative requirements and updates that have emerged in recent years.

As such, the club commenced working on child protection issues 3 seasons ago and, today, the child protection system incorporates the regulatory and legal changes of recent years, and has expanded in its prominence and importance throughout the club and Foundation.

The child protection system was designed to prevent, monitor and deal with any situation of risk or vulnerability that may arise. The club and Foundation teamed up with Espirales Consultoria de Infancia (Childhood Consultancy), an organisation that has collaborated with the Spanish Superior Sports Council, UNICEF, and the Council of Europe, in order to align the child protection system with the highest international standards in this field.

The child protection system is, thus, aligned with protocols of leading national and international organisations, and thereby positions FC Barcelona and the Foundation as a leader in the field child protection in sport and sport for development.



## SCOPE OF THE CHILD PROTECTION SYSTEM

**The initiative encompasses the prevention of any type of violence and applies to all FC Barcelona activities that involve children and youth, including:**

- La Masia Academy (550 minors under the age of 18): Oriol Tort residence, elite categories across football, basketball, handball, ice-hockey, and futsal.
- Barça Academy (24,000 minors under the age of 18): FC Barcelona's own training schools in New York, Miami, and football clinics and campuses.
- Amateur sports (800 minors under the age of 18): ice-skating, field hockey, volleyball, ice-hockey, rugby, and athletics.
- Other activities that FC Barcelona runs for children and youth.
- FC Barcelona Foundation (158,000 beneficiaries): All children and youth who participate in local and international programs.



## FOUR MAIN BLOCKS

**The Child Protection System is a general framework that describes the actions and measures to apply the enclosed material, divided into the following 4 blocks:**

- 1 PEOPLE:** Those who have responsibility and are in direct contact with children and youth who must guarantee good care and prevent, detect, and act upon situations of risk and vulnerability. The Child Protection System includes a compulsory code of conduct for all individuals who have contact with minors which is introduced as soon as they are incorporated to work at the club or Foundation.
- 2 ENVIRONMENTS AND ACTIVITIES:** To guarantee the safety and wellbeing of children and youth it is necessary to ensure safe and protective environments. This includes identifying potential risks and designing and applying certain tips and measures to reduce or eliminate such risks.
- 3 SITUATIONS:** Despite precautions, vulnerable, risky or conflictive situations can occur among children and youth. It is, therefore, necessary to have a protocol that includes a comprehensive list of all possible scenarios, as well as detailed actions and responses to each, including possible iterations and adaptations relevant to each specific context.
- 4 ORGANISATIONAL CULTURE:** It is important to adjust and implement different mainstreamed processes throughout the organisations, for example hiring standards, professional development and training plan, and prevention and awareness-raising actions directed at children, youth and their families.

## ACTIONS AND MEASURES

**The Child Protection System aims to guarantee safe and protective environments that are free from any form of violence against children and youth where FC Barcelona and FC Barcelona Foundation conducts its works and activities, via the following protection measures:**

- 1** We offer the Child Protection System to all children in all environments where we work.
- 2** We must have protection functions and responsibilities among each individual involved in our activities and facilities.
- 3** We instate the code of conduct for all professionals and all individuals who are in contact with children and youth.
- 4** We undertake mapping and identification of risks and corresponding measures of protection as part of the planning, delivery, and evaluation of any type of intervention or activity with children and youth.
- 5** We have an effective response protocol to any case of suspected or proven situation that puts the rights of children and youth at risk.
- 6** We intimately know the protection referral network most relevant for our work, so that we are able to coordinate effectively with providers and authorities as needed.
- 7** We have increased the rigour of our selection and recruitment standards to cover aspects relating to child protection.
- 8** We train all individuals involved in working with and protecting children and youth, especially those who are contracted or volunteering with the club and Foundation.
- 9** We implement prevention activities with children, youth and their families or legal guardians.
- 10** We make available the required human and financial resources necessary to fully execute all activities.
- 11** We revise and update on a regular basis the various Child Protection System documents, tools and procedures.
- 12** We make all documents and material available to all children, youth and their families or legal guardians, in the ethos of transparency and accountability.
- 13** We ensure that all organisations that collaborate with FC Barcelona and the Foundation with have access to the same protection measures and environments, and - for those that do not, we will provide the additional support to address this.

**PROTECTION  
SYSTEM THAT IS  
ACCESSIBLE BY  
EVERYONE**

**THE PURPOSE OF THIS CHILD PROTECTION SYSTEM IS TO GUARANTEE  
COMPREHENSIVE WELLBEING OF CHILDREN AND YOUTH**





Sport, due to its experiential nature and socio-educational potential, can be an optimal tool to promote healthy relationships among children and youth through the development of social and emotional skills and values education. Likewise, sport can be a fundamental tool to reduce and eradicate violence in all its forms, especially violence that affects children and youth. Bullying is one

of the forms of violence (both physical and emotional) that has the greatest impact on the emotional development of children and youth. In Catalonia, 54% of teenagers have been involved in cases of bullying, directly or indirectly, as aggressors, victims, or active or passive witnesses. 90% of victims say that bullying "has caused them intense suffering".

## BULLYING PREVENTION IN SCHOOLS

Bullying is a form of violence and a violation of the rights of children and youth. Bullying is a widespread and complex problem that has serious consequences for them, both in terms of their personal and emotional development in their early and adolescent years, but also as something that can resurface and manifest later in life as adults.

During the 2021/22 season, 103 schools in 67 municipalities in Catalonia implemented bullying prevention sessions, with the participation of 1,865 teachers and 23,560 primary school children. Today, half of the schools continue to implement the project, which reinforces the important bullying prevention work and consolidates coexistence among students.





## A Program Underpinned by Scientific Evidence

30% of children have been victims of some form of bullying in primary school in Catalonia, according to the FC Barcelona Bullying and Cyberbullying Report (2019). Faced with this phenomenon of violence, FC Barcelona Foundation designed a methodology, adapted specifically to the primary school education curriculum to teach educators and leaders how to identify and prevent bullying in schools.

The Bullying Prevention methodology incorporates participatory dynamics and exercises to convey how to prevent and identify bullying, with sport as the backbone of the methodology. Teachers and leaders undergo a training program which includes being taken through 7 sessions of the methodology and a total of 42 activities that crosscut physical education, tutoring and art subjects.

### BULLYING PREVENTION PROGRAM IN NUMBERS - CATALONIA

2021/22

**23.560**  
CHILDREN

**1.865**  
TEACHERS

**103**  
SCHOOLS

## Implementation in 103 Schools in Catalonia (capital)

The 103 primary schools throughout Catalonia that implemented the program last season report encouraging observations of empathy among children towards themselves and others, and of children opening up about situations that bother or worry them. The teachers appreciated the online training sessions that they received as part of the program - they consistently shared that it was the physical education and art sessions that children enjoyed the most. It is important to highlight, too, that an external pilot evaluation conducted on the program in 26 schools showed a 35.8% reduction in instances of bullying and a 60% reduction in instances of cyberbullying.





## BULLYING PREVENTION IN SPORT

During the 2021/22 season, FC Barcelona Foundation trained 400 sport professionals via in-person and online training sessions, utilising its bullying prevention manual and downloadable videos and training material. The manual covers theoretic concepts to distinguish bullying from other forms of once-off violence or conflict and offers prevention strategies and activities to apply practically in sport sessions.



## Detect and Act in Instances of Harassment

Bullying is reproduced in spaces where children and youth interact with each other - which is the reason why bullying is also evident in sport. According to a research study undertaken by FC Barcelona Foundation on the phenomenon of bullying and cyberbullying in football in Catalonia (2019), more than 58% of children registered in federated football clubs in Catalonia have witnessed bullying and 9% have been victims of bullying. The Foundation developed a methodology for sports practitioners, physical education teachers, and sport science students that includes tools to prevent, detect and deal with bullying. So far, 3,000 people in Catalonia have undergone a training in this methodology over the past 4 years.

### BULLYING PREVENTION IN SPORT IN NUMBERS - CATALONIA

2021/22

**400** SPORT PROFESSIONALS, PRACTITIONERS, PHYSICAL EDUCATION TEACHERS, AND SPORT SCIENCE STUDENTS

**1.600** CHILDREN AND YOUTH (INDIRECTLY)

## BULLYING PROTOCOL IN SPORT

FC Barcelona Foundation took another step forward to fight against bullying by creating a new Action Protocol to prevent and reduce bullying in sport. The Protocol provides knowledge and tools that are necessary for identifying instances of bullying in the sporting context. It introduces definitions and characteristics of this form of violence that takes place between peers and among children and youth, and it also provides simple prevention strategies, such as establishing rules and agreements among the group and having an older peer tutoring younger peers.

The Protocol aims to promote a zero tolerance to violence environment and encourages sports practitioners to undertake a self-assessment of its status and diagnostic of the resources it has and aspired to have, using a pre-determined checklist provided in the Protocol. Several recommended actions to improve sport spaces are also provided and the Foundation is learning continuously to ensure that new recommendations are included.





# KNOWLEDGE AND AWARENESS

FC Barcelona Foundation continued raising awareness and knowledge about bullying among children and youth through the following actions:

- Dissemination of a document comprising recommendations for safe use of the internet and prevention of cyberbullying.
- Distribution of informative posters and flyers
- Production of a video "Enter The Game" which showed a case of bullying in school.
- Catalan newspaper, Diari Ara, published an article, "My Son, The Bully".

The results of FC Barcelona Foundation's 2019 study were shared in 4 congresses through the 2021/22 season.

The reports that were published from this 2019 study "Bullying and cyberbullying through the lens of adolescents and experts" (2019) and "Bullying and cyberbullying in primary schools in Catalonia" (2019) demonstrate that 54% of adolescents in Catalonia have been directly implicit in cases of bullying in school and 30% of children in primary school have been victims of bullying.





# Projects in 5 Countries in Latin America

During the 2021/22 season, FC Barcelona Foundation delivered projects in 5 countries in Latin America: Colombia, Mexico,

co, Brazil, Costa Rica and Panama. All projects focused on violence prevention and social inclusion.

## Colombia

FC Barcelona Foundation ran 4 projects in Colombia. The first project, involving 284 participants (75% girls and 25% boys) took place in Palmira, with the support from Sociabank and participation of ex football player Luis García and Palmira City Hall. The second project took place in Medellín with 269 participants (161 boys and 108 girls), and was supported by Nuevas Cumbres. The other 2 projects took place in Putamayo and San Martín with 559 participants (230 girls and 329 boys) and 295 participants (110 girls and 185 boys), respectively.

From January 2022, as part of the new holistic focus of the Foundation, new projects were initiated with new implementing partners, World Vision and Save the Children, in Chile, Peru, Colombia, and Dominican Republic.



## Mexico

With support from Scotiabank, FC Barcelona Foundation ran a project with 316 participants (111 girls and 205 boys) in Calakmul municipality, which was jointly implemented by local organisation Fondo Para La Paz.





## Costa Rica and Panama

With support from ScotiaBank and ex-professional football player, José Edmilson, FC Barcelona Foundation delivered two projects in Costa Rica and Panama respectively, in collaboration with implementing partner, SOS Children's Villages. The two projects involved a combined 589 beneficiaries (283 girls and 306 boys); 369 participants (176 girls and 193 boys) in Costa Rica and 220 participants (107 girls and 113 boys) in Panama. The SportNet methodology was delivered as a central component of the projects.



## Brazil

In Brazil, FC Barcelona Foundation delivered projects in two regions, Sao Paulo and Rio de Janeiro. In Rio de Janeiro, thanks to support from Mapfre Foundation, 1,128 participants (859 girls and 269 boys) participated in sports-based activities, that were delivered in collaboration with implementing

partner União Esportiva Vila Olímpica Mulher Maré (UEVOM). Meanwhile in Sao Paulo, with support from Abertis, 192 participants (58 girls and 134 boys) participated in the project that also received backing from the Guarulhos municipality Secretary of Education.









A vibrant photograph of a group of children, likely a soccer team, wearing red uniforms with blue accents. They are outdoors on a green grassy field, cheering enthusiastically with their arms raised and thumbs pointing up. The children are of various ethnicities and ages, ranging from young boys to girls. The image has a semi-transparent white overlay on the right side where the text is located. There are orange and yellow horizontal bars above and below the text respectively.

# COMMUNITY ACTION



## SportNet in Catalonia

The social inclusion programme in Catalonia, utilising the SportNet methodology, aims to develop individual and collective skills and social relations among at-risk children and youth. The SportNet methodology is specifically designed to encourage full participation of all participants irrespective of their ability, thereby fostering equal opportunities. Through participating in the program, children and youth improve their self-esteem and emotional well-being, and learn life skills for their personal development.

### SOCIAL COHESION AS AN IMPORTANT IMPACT OF THE PROGRAM

This methodology-based program encourages sport as a tool for inclusivity, education, and social change and is supported by Nike via its Made To Play initiative. During the 2021/22 season, the program was delivered in 20 municipalities throughout Catalonia with 1000 participants. The SportNet methodology was adapted to the specific context and needs of children and youth in each municipality. Local coaches and educators were trained in the methodology and received “social education” certification from the University of Barcelona. A survey conducted with parents of participants showed that 95% of families considered the program to be instrumental in the development of their children as they go through adolescence.

Between the period 2012 - 2021, FC Barcelona Foundation implemented the programme in 86 municipalities across Catalonia, involving a total of 112,361 children and youth.









## One Team, the EuroLeague Project for Young People in Prisons

One Team is the social initiative of the basketball EuroLeague and the project through which FC Barcelona Foundation connects the Barça men's basketball team with the Catalonia Youth Penitentiary Centre, in coordination with the Catalan government's Department of Penitentiary Affairs. The project implements the One Team methodology - which is complemented with the SportNet methodology adapted to basketball - with 15 youth prisoners at the Catalonia Youth Penitentiary Centre. Barça men's basketball team players, Sergi Martínez and Nigel Hayes-Davies were ambassadors of the project, along with former captain, Rodrigo de la Fuente and Barça basketball women's team player Magatte Niang.

During the 2021/22 season, several special activities took place, including a visit by four youth prisoners to the FC Barcelona training facilities and a visit by two Barça basketball men's team players and team ambassador Audie Norries to the Youth Penitentiary Centre to participate alongside the youth prisoners in a session.







## Juvenile Justice Centres Project

FC Barcelona Foundation runs a project that supports youth in juvenile justice centres and helps them to reintegrate into society. During the 2021/22 season, a total of 130 youth residing in centres in Montilivi, l'Alzina, Segre, and Tíllers (the latter being the location of two centres for girls) participated in sports-based sessions that focused on developing social skills that are relevant to, and important for, other areas of their lives.

The project was delivered thanks to an agreement with the Programmes and Innovation Unit of the Directorate-General for Criminal Sentencing in the Catalan government's Community and Youth Justice department. This agreement paved the way for the project to be co-delivered by staff from FC Barcelona Foundation teaming up with representatives from the governmental department in all four centres. Additionally, thanks to a collaboration with the University of Barcelona, several university students contributed to the design of sessions to enhance the methodology used in this project.

An external evaluation conducted on the project showed that participants improved their sense of identity and feeling of being capable. Additionally, the evaluation highlighted how participants were better able to take responsibility for their own actions, voice and talk about their interests and differences among the group, and capitalise on the educational opportunities provided by the FC Barcelona Foundation.

Looking ahead to the 2022/23 season, FC Barcelona Foundation will collaborate with the Centre for Legal and Specialised Studies and Trainings (CEFJE) to design the last phase of the methodological transfer that is central to the design of the project.







## Employability Project for Women in Prisons

In May 2022, FC Barcelona Foundation commenced a new sport-based employability project for women residing in the Brians 1 Penitentiary Centre. The project started by introducing life skills through sport and physical activity via the delivery of the SportNet methodology twice-weekly and as an entry point to initiate processes with the women of self-knowledge, empowerment, identification of potential, and research on job opportunities.

For the 2022/23 season, FC Barcelona Foundation will continue delivering these twice-weekly sessions in the penitentiary centre that will then inform the development of individualised training pathways to better support the women as they reintegrate back into the labour market upon leaving prison.





## Teaming Up with Nike for Sport and Social Inclusion in Barcelona

For the third consecutive season, Nike supported FC Barcelona Foundation to deliver the Made to Play social inclusion program for at risk children and youth in Barcelona city. Made to Play promotes sport and physical activity, with special emphasis on increasing girls' participation. The objective of the project was to de-stigmatise children and youth at risk of social exclusion, forge social links, and develop personal and life skills.

During the 2021/22 season, over 200 children and youth participated in after school weekly sessions delivered by FC Barcelona Foundation coaches and educators. The project took place in several schools and social centres in seven neighbourhoods of Barcelona. Sessions incorporated the SportNet methodology which combines sport, games and physical activity as a tool for social inclusion.











# HEALTH AND EMOTIONAL WELLBEING





# Improving the Quality of Life for Children with Severe Illness

Childhood illness is always one of the most devastating situations to manage. Children with severe illness require constant care and attention, and their quality of life is intimately linked to the support they receive during their most difficult moments. A visit from FC Barcelona male and female players gives these children a huge

boost of happiness and many share that it is one of the most special moments of their lives.

FC Barcelona Foundation, conscious of its ability to transmit such positive emotions, delivered a support program during the 2021/22 season for 1,543 children and youth hospitalised with severe illness. The program com-

prised hospital visits by players, social activities, and distribution of material and toys. Additionally, via the "donations project", FC Barcelona Foundation donated gifts to several social organisations throughout Catalonia, which resulted in a total of 57,698 people in vulnerable situations enjoying FC Barcelona gifts.



## “Christmas All Year Round” Project

Due to COVID-19 restrictions, the traditional Christmas hospital visit in December by the FC Barcelona men’s and women’s teams was put on hold for another year. Instead, however, hospitalised children enjoyed a special video featuring the players and President Joan Laporta, and also received Christmas presents. Over 1,100 toys were distributed among hospitalised children.







## “Illusions” Project: Encounters That Bring Smiles

Unforgettable experiences exist. One of these moments is when a child with severe illness meets an FC Barcelona player. The “Illusions” project provided this unforgettable experience to 443 children with severe illness residing in

different countries around the world. The project boosted these children’s happiness through a series of interventions, including meetings with players, visits to Camp Nou stadium, and the gifting of “smile packs”.

## Volunteering for Ukrainian Refugee Children

FC Barcelona Foundation’s team of volunteers mobilised this season to enable 135 refugee children newly arrived from Ukraine enjoy sports and leisure activities. The volunteers organised sports, games, painting, drawing, and

puzzle activities to help children have fun and forget the traumas that they had been living in the months prior. The aim of this initiative was also to enable children and families to play together and forge social connections.







## FC Barcelona Merchandise and Matchday Ticket Donations to Social Organisations

Throughout the 2021/22 season, FC Barcelona Foundation made substantial donations of FC Barcelona clothing, merchandise and match day tickets to social organisations in Catalonia that work directly with children and youth in challenging situations. The objective of these donations was

to provide social organisations with unique ways to engage, inspire and improve the wellbeing of the children and youth in their programs. In total, 57,698 children and youth across Catalonia benefitted from these donations.











# COLLABORATIONS

Scotiabank. | FIACT  
Bl.



# Strategic Collaborations

## UNHCR

FC Barcelona, the FC Barcelona Foundation, and the United Nations Refugee Agency (UNHCR) announced a global alliance at the UNHCR's headquarters in Geneva, Switzerland, an alliance that will see them unite in the fight for the rights of refugee children and youth.

A message to the world will be sent from season 2022/23 as, for the first time in history, the UNHCR logo will be on the back of the FC Barcelona men's and women's teams shirts.

FC Barcelona Foundation has collaborated with UNHCR since 2009 on various initiatives and programs for refugees. The Foundation developed several programs in refugee camps and settlements in Greece and Lebanon, and in centres for unaccompanied minors in Italy and Spain.

Through the alliance, joint programs will be delivered in four countries hosting refugees: Colombia, Uganda, Turkey and Malaysia. FC Barcelona will make a donation of Euros 400,000 per season, with Euros 100,000 being allocated to each country. In addition, FC Barcelona and FC Barcelona Foundation will make in-kind donations

worth Euros 100,000 per season via the Foundation offering technical expertise on the SportNet methodology.

In Colombia, the project will create safe environments for children and youth from Venezuela and those internally-displaced by armed conflict. In Malaysia, the project will involve girls and teen Rohingya refugees from Burma. In Uganda, the project will focus on sport, health and environmental protection issues with youth who have fled South Sudan and the Democratic Republic of Congo. Finally, in Smyrna, Turkey the project will increase protection and participation of children and youth from different countries, especially Afghanistan, Iraq and Syria.

The agreement is a central to the priorities that FC Barcelona and the Foundation have defined for this new stage for the club: to focus on refugees in the world, one of the most pressing issues in the world today. It marks a commitment to making the dreams of the most vulnerable people become realities from the belief that all children and youth have the right to the same opportunities.









### UNICEF

The alliance between FC Barcelona and UNICEF, the United Nations Agency for Children, dates back to 2006, an innovative commitment that has been consolidated during the last 16 years. Both entities were together to amplify sport for development as a tool to improve the impact of sport to reduce inequalities, and included delivering sport for education programs in Brazil, Ghana, China and South Africa that benefited thousands of teachers and children.

#### BENEFICIARIES BY COUNTRY

Across the 4 countries, programs aimed to use sport and physical education to enable girls and boys strengthen their resilience and relationships, physical and mental health, and academic performance. In China, a teacher training program was implemented to boost the provision of sport in rural schools. In parallel, a community services program

was established for the protection of children and their families. 70 teachers were trained in Physical Education, who worked with 14,711 students, with the long-term aim being to enhance Physical Education so that it incorporates life skills education. In Brazil, the 185 girls and boys living in challenging contexts were part of an enhanced learning program. In Ghana, 4,492 school directors and teachers at 2,246 educational institutions (from nursery to high school) were trained in sports and sport for development. This training enabled 425,439 students to participate in structured and educational sport. Meanwhile, in South Africa 343 youth participated in various leadership development initiatives and around 10,000 students were involved in sport for development activities. In addition, 55 coaches and volunteers receive training in sport for development and environment activities.



## Institutional Collaborations

### DEPARTMENT OF JUSTICE, CATALONIA

FC Barcelona Foundation signed a new agreement with the Catalan Department of Justice to advance on social and employment re-integration activities for youth in prisons and juvenile justice centres throughout Catalonia. Via this agreement, FC Barcelona Foundation runs a social and employability project for women at Brians 1 Penitentiary Centre. More broadly, social re-integration of youth in prisons and juvenile justice centres is an emerging priority of the Foundation. The SportNet methodology is adapted for these youth as an opportunity for personal growth and re-integration.





## RED CROSS CATALONIA

The aim of the Red Cross collaboration is to raise awareness of difficult situations facing the most vulnerable people, including refugees. FC Barcelona, FC Barcelona Foundation and Red Cross Catalonia, under the slogan "FC Barcelona With Ukraine" carried out a food collection campaign for refugee children whereby more than 17,000 kilograms of food was collected. In addition, 438 boxes of material, including 6,000+ items of sportswear and 24,000 items of merchandise were donated. In the new season, from September 2022, new projects will be delivered which will be centred on Red Cross teams throughout Catalonia being trained to deliver the SportNet methodology with at-risk children and youth to contribute to their social inclusion.



## DIRECTORATE GENERAL OF ATTENTION TO CHILDREN AND ADOLESCENCE (DGAIA)

FC Barcelona Foundation works in coordination with DGAIA, a unit within the Catalonia government's Department of Labour, Social Affairs and Family department. The DGAIA endorses the program for unaccompanied youth migrants who are part of the DGAIA social protection program and another program for youth who have left the protection program. Both programs offer socio-educational and emotional support to youth, and offer training and employability opportunities.

## JOHAN CRUYFF FOUNDATION

Thanks to a collaboration over the past 6 years with Johan Cruyff Foundation, in season 2021/22 FC Barcelona Foundation contributed to the launch of 3 new Cruyff Courts: the Aitana Bonmati Cruyff Court, the Montornés Cruyff Court, and the Constantine Cruyff Court. These are new spaces that are enjoyed by 2000+ girls and boys aged 8 - 18, as well as by people with disabilities. The Foundation also participated in the Cruyff Foundation's 25 years celebration with the participation of President Laporta and Dr. Marta Segú. Additionally, President Laporta featured in commemoration videos produced for the occasion.



## CATALONIA MUNICIPAL COUNCILS

During the 2021/22 season, new collaborations were forged with 3 municipal councils Girona, Lleida and Tarragona which were based on a holistic approach to addressing the needs of children and youth. This marked an important development of the social inclusion work that has taken place in Catalonia over the past decade, over which time 111,712 girls and boys have been involved in sport-based programs in 86 municipalities.



### EDMILSON FOUNDATION

The Edmilson Foundation served 800 17 year old youth with different educational and cultural activities deemed essential for their physical, social and emotional development. The project aims to promote social inclusion of youth by creating space for socialisation and the delivery of diverse activities like ballet, hiphop, volleyball, football, athletics, capoeira and karate, as well as educational reinforcement and psychosocial support sessions that encourage continuity of studies and school retention.



### EUSEBIO SACRISTÁN FOUNDATION

During the 2021/22 season, an inclusive school-based sport project, called We All Play Here, was delivered with girls and boys aged 5 - 15. The ethos of the project was about girls and boys collaborating together to focus of their capabilities and supporting one another, irrespective of skills and abilities.



### GASOL FOUNDATION

Teaming with Gasol Foundation, we launched two projects: 1) "Sisme", focusing on promoting healthy habits in primary schools and awareness raising with families throughout the Barcelona Metropolitan Area to reduce childhood obesity. 2) "PASOS", a national transversal and multitudinal study to understand the lifestyle habits of girls and boys aged 8 - 16 years which commenced in 2019. This season, new research groups were incorporated, and several milestones were achieved, including a collaboration with the Society of Spanish Clinical, Family and Community Pharmacy (SEFAC) to ensure the highest quality standards in the processing and analysis of the study data. Lastly, in the PASOS study a new tool was validated that evaluates food quality by including parameters related to nutrition, sustainability and dietary behaviours. 2,856 girls and boys between 6 - 12 years old and their families have been involved across both studies.



### LIO MESSI FOUNDATION

The alliance between FC Barcelona Foundation and Lio Messi Foundation was launched in 2012 with the aim to promote social inclusion of girls and boys around the world, and in particular, improving their situation and welfare of children affected by war, violence, poverty, disability or severe illness. In Argentina, a project was delivered in ten neighbourhoods of Rosario and in a neighbourhood Vila Governor Galvez, all of which are areas of high levels of poverty and violence. The initiatives there received backing not just from Lio Messi Foundation and FC Barcelona Foundation but also from the local municipalities. Additionally, Leo Messi Foundation and FC Barcelona Foundation collaborate of several initiatives and campaigns around paediatric research issues and for the integration of children with disabilities and children in vulnerable situations. In this regard, a significant donation was made for the construction of the Sant Joan de Déu Paediatric Cancer Centre.



## LILIAN THURAM FOUNDATION

The Lilian Thuram Foundation was established in 2008 and specialises in anti-racism education and advocacy. FC Barcelona Foundation's collaboration with Lilian Thuram Foundation brings to life the shared goal of eradicating racist behaviour on and off the sports field. Lilian Thuram has spoken at various conferences on the importance of education against racism and has featured in various international media, including as a key note speaker at the Diplocat conference at Camp Nou in March 2022. During season 2021/22, this work also included an aspect of awareness raising and education on the rights of refugees and migrants. Lilian Thuram Foundation developed pedagogical tools and organised events and activities in schools to promote anti-racism education for students, families and teachers.

Additionally, Lilian Thuram conceived the Sport and Education Against Racism Award which will award stu-



dents at Catalan universities undertaking their theses on the subject of education and / or sport as a tool against racism. After years of joint work between Lilian Thuram Foundation and FC Barcelona Foundation, the two organisations want to acknowledge and support the work of university students - as future leaders / who want to contribute their studies in the importance of sport against racism and xenophobia.

## Main Partners

### SCOTIABANK

Since 2017, Scotiabank has supported FC Barcelona Foundation education and violence prevention programs in Latina America. During the 2021/22 season, programs took place in Mexico, Colombia, Costa Rica and Panama. 113 coaches and educators completed training seminars and 1500+ children and youth participated in sports-based activities. Additionally, Scotiabank and FC Barcelona Foundation worked together to guarantee the continuation of the program for another upcoming 4 seasons.



### NIKE

For the fourth consecutive season, Nike supports the social inclusion program in Barcelona with the Made to Play project. The program provides access and opportunities to sport and games, with special emphasis on girls' participation. Additionally, Nike donated 60,000 unites of sports equipment and clothing, which were distributed to FC Barcelona Foundation beneficiaries.





### LA CAIXA FOUNDATION

In season 2021/22, FC Barcelona Foundation and La Caixa Foundation commenced a new era of collaboration by kicking off a brand new program, Youth Future+, which will support 100 unaccompanied youth aged 18 - 25 who are outside of the protection system each year with education, psychosocial support, mentoring, and employability training. The aim of this holistic program is to ensure full personal autonomy, especially in the absence of supportive family or social networks.



### ALLIANZ

Insurance company, Allianz, partner of FC Barcelona since 2010, signed a collaboration agreement with FC Barcelona Foundation until 2023/24 season as the headline sponsor for Team Genuine, the team formed of athletes with intellectual disabilities.

The Allianz logo appears on the shirt sleeve of the team that won all of its 3 competitions, generated recognition and admiration. Thereby offering the insurance company impact from the get-go.

The partnership between FC Barcelona Foundation and Allianz raises awareness of the importance of integrating people with different abilities in and through sport, and in football in particular.



### KONAMI

With support from Konami, the program for children and youth with disabilities continued in Japan. In late 2021, FC Barcelona Foundation and Konami renewed the partnership agreement for an additional two seasons to continue implementing the "For All Capabilities" program.





## Other Collaborations

### CORS UNITS (UNITED HEARTS)

The aim of this partnership, which dates back to 2014/15, is to improve the quality of life of girls and boys with chronic illness, such as heart disease, by providing after school sports and physical activity. This season, anthropometrics analysis was incorporated to check changes in fat percentage and muscle mass among participants, essential data for observing modifications in health status. These activities fall within a study on cardiopulmonary function among children with heart disorders is an innovative initiative in Catalonia from the Spanish state.

### CATALAN ENCYCLOPEDIA FOUNDATION

The Catalan Encyclopaedia Foundation has a long history and commitment to promoting and disseminating Catalan language and culture. FC Barcelona Foundation joined to celebrate the First Reading Out Loud Certificate for youth aged 16 - 25 that encourages reading habits and Catalan language among this age group. Similar to the demands of sport, it is essential to dedicate time to train reading habits and taste in order to be a successful reader, for society to achieve the objective of having a strong and quality culture. The slogan for this initiative is "We enter the language".



### FUNDACIÓN ABERTIS

FC Barcelona Foundation and Abertis Foundation, in collaboration with Arteris - the Brazilian subsidiary of Abertis - and the Guarulhos Municipality Secretary of Education in Sao Paulo - developed a project with the objective to promote social inclusion through sport and physical activity of youth with disabilities.

Delivering the SportNet Diversity methodology, which combines adapted sport, physical activity and play, it enables participants to learn values and life skills. Children with and without disabilities participated in activities together in 4 schools in the Guarulhos municipality.

The main objectives of the project were for children with and without disabilities to have a safe and structured space to play together, and to offer training in the SportNet methodology as a tool for social inclusion among the educators, coaches and leaders.

### CLIMENT GUITART FOUNDATION

The partnership agreement with Climent Guitart Foundation was renewed until season 2022/23. Central to the agreement is a commitment to two beneficiary groups: unaccompanied youth migrants and children who have overcome serious diseases. The first group are engaged through a sport-based employability program which provides hospitality training to expose youth to training, skills, networks and opportunities in the tourism industry. The SportNet methodology was adapted to incorporate values, skills and competencies that are important for youth migrants to have to equip them for the labour market.





### CATALAN FOOTBALL FEDERATION FOUNDATION

The main goal of the collaboration was to support the creation of futsal clubs associated with prisons in Catalonia, provide support to families without financial resources to access federated football trainings, and the delivery of the Solidarity Football Campus for children in situations of vulnerability. Additionally, a Football For All tournament was held for people with physical and intellectual disabilities, which aimed to demonstrate that football is a sport that is open to everyone, free from barriers and prejudices. The 2022 tournament had 900 participants making up 50 teams and a total of 77 matches played.

### MAPRE FOUNDATION

Marking 10 years of collaboration between FC Barcelona and Mapre Foundation, an exhibition called "Build Dreams, Sport as an Engine for Social Change" was curated at Mapre offices in Barcelona. The exhibition brought to life the violence prevention program implemented Brazil that uses sport to promote peaceful dialogue and exchange among children and youth in violence contexts. Since launching in 2011, the program has benefited more than 500 local coaches and educators were trained in the SportNet methodology and more than 13,000 girls, boys and youth from different communities in Rio de Janeiro and Sao Paolo.



### PORTAVENTURA FOUNDATION

FC Barcelona Foundation covered the expenses of 6 families - 13 girls and boys - to participate in Port AventuraDreams week. The group was also hosted at Camp Nou where they visited the stadium and museum and were greeted by Dr Marta Segú, director of FC Barcelona Foundation. The collaboration has the overarching aim to improve lives of children aged 4 - 13 with autism and attention deficit disorder, as well as children in treatment and at risk of social exclusion. Additionally, FC Barcelona Foundation trains volunteers from Portaventura theme park so they can deliver the SportNet methodology with children and families during the Port AventuraDreams week.

### GRAN TIERRA

With the support of Gran Tierra Energy, Fundació FC FC Barcelona continued delivering a child protection project in Puerto Asís city in the district of Putamayo, Colombia and the violence prevention project in Sant Martí district, Colombia.





## PAEDIATRIC HOSPITALS

FC Barcelona Foundation has collaboration agreements with the following paediatric hospitals in Catalonia with the aim to encourage emotional wellbeing of girls and boys with severe illness through the reinforcement of positive emotions: Hospital of Saint Cross and Saint Paul, Hospital Brethren, Trias and Pujol, HM Children's Hospital, Tauli Park Hospital, Sant Joan de Deu Hospital, and University Hospital All d' Hebron. In season 2021/22, more than 1,000 children and youth have benefited from positive experiences delivered through these collaborations. In addition to these paediatric wellbeing actions, the SJD Paediatric Cancer centre opened, one of the most important nationally and indeed in Europe. This pioneering centre will serve 400+ patients from Spain and other countries, especially Latin America, and will also be a base for local education programs for the hospital faculty. FC Barcelona Foundation is proud to have been one of the contributors to this project.



## NOUS CIMS

Nous Cims supported a project for 200 children and youth in Medellín, Colombia participating in SportNet activities with the aim of improving their life skills, promoting peace and conflict resolution, and improving school grades. The project, based on transferring the SportNet methodology to educators and members of the local community, offered educational resources and leadership development so that educators and social workers would be well-equipped to continue delivering the methodology once the project ended.

## SPECIAL OLYMPICS CATALUNYA

The collaboration with Special Olympics Catalonia works to include people with intellectual disabilities and to change stereotypes in society, prioritising actions to overcome barriers that make it difficult for people with intellectual disabilities to participate in society. During the season 2021/22, 3 days were held during which exchanges between students at various special education centres took place in Alpicat, Blanes and Amposta. 632 students (girls and boys) between 15 / 20 years old participated in the days.

## MAKE A WISH, LITTLE WISH FOUNDATION AND ENRIQUETA VILLAVECCHIA FOUNDATION

As part of the Paediatric Emotional Wellbeing program, FC Barcelona Foundation collaborates with Make A Wish, Little Wish Foundation, and Enriqueta Villavecchia Foundation as globally renowned organisations in Catalonia and indeed worldwide. The collaboration enables children with severe illness to enjoy several activities, including Smile Packs, Meet and Greet with FC Barcelona players, and experiencing football matches at Camp Nou.











# ACTIVITIES



# 'La Masia Academy - Solidarity Project'

FC Barcelona Foundation delivers social and life skills education with young talented athletes residing at the La Masia Academy to instil FC Barcelona's next generation stars with the club's five values of humility, effort, ambi-

tion, respect, and teamwork. Throughout the season the young academy players also had first hand experiences and undertook activities with various community programs throughout Catalonia.



## Inspirational People

This project has several objectives: to encourage athletes to be aware of other realities in society, to develop athletes' emotional skills and abilities that can be applied on and off the sports field, and to foster athletes' critical and reflective spirit towards social injustices and prejudices, thereby both making a contribution to the athletes' wellbeing and to society. During the 2021/22 season, FC Barcelona Foundation organised several activities, trainings and conferences with athletes from Special Olympics Catalonia and with Àlex Roca, Juan Carlos Unzué. They carried out inspirational talks and sessions on topics such as emotional and sex education, and the good use and risks of digital tools and social media.



## Blaugrana Values Guide

The Blaugrana Values Guide, developed and published in season 2021/22, was a joint collaboration between FC Barcelona Foundation, La Masia Academy and Ramon Llull University. The guide outlines the club's values and explains how to apply them on and off the sports field. The guide was launched at an event attended by Dr. Marta Segú, director of the FC Barcelona Foundation, Miquel Puig, director of La Masia Academy, and Francesc Torralba, Chair of Applied Ethics at Ramon Llull University.

## Solidarity Days

Young athletes residing at the La Masia Academy participated in and contributed to various charitable initiatives over the season, including the Càritas Food Bank and a toy collection drive at Camp Nou, organised by Sant Joan Baptista and Barça School for Ukrainian families hosted by the Red Cross.





## Telmex Mexico

20 children between the ages of 13 - 17, participants of the the FC Barcelona Foundation project supported by Telmex in Mexico, came to Barcelona for a once in a lifetime visit. The trip was initially planned in 2020, but it was postponed.



## Emporion Games

The Emporion Games is an initiative of Girona council and local sports councils across the Girona province. In recent years, the event became known as the "Festival of Sport". FC Barcelona Foundation has participated in the event every year for a number of years. For the 2021/22 edition, the Foundation brought 160 participants to the Festival of Sport, which was held at Lloret de Mar athletics track. In the evening, at the Emporion Games Gala, a special award was presented to Henry Gilham, FC Barcelona Foundation coordinator based in Girona, which recognised his great contributions in sport and social education.





# Awards and Recognitions



## **SPORT FOR PEACE AWARD. SCHENGEN FOUNDATION AND WORLD PEACE FORUM**

2022 FC Barcelona Foundation was one of the organisations to receive this prestigious award during the 10th annual Peace Prize ceremony that took place in the historic Schuman building in Luxembourg, Belgium. There were 14 prize categories and winners were a range of activists, educators, leaders and artists committed to peace from across the world

## **RECOGNITION OF SPORTING MERIT. VALLS TOWN, TARREGONA SPORTS BOARD**

FC Barcelona Foundation received a special award that recognised its social work and promotion of social inclusion through delivering the SportNet methodology in over one hundred towns in Catalonia and 30 countries worldwide.

## **SPORTS VALUES AWARD. CUNIT COUNCIL**

FC Barcelona Foundation received a special award at the Cunit Sports Night. The awards recognises people or organisations that have used sport as a tool for social inclusion, values and improvement of society.

## **MORE THAN FOOTBALL AWARD FINALIST. EUROPEAN FOOTBALL FOR DEVELOPMENT NETWORK**

FC Barcelona Foundation was a finalist at this year's More Than Football awards with the juvenile justice project in Catalonia. This project started in 2016/17 delivering sport-based socio-educational activities in several educational centres under the Department of Justice to support the social integration of youth in Catalan justice system. The More Than Football Awards recognise outstanding social initiatives among European professional football clubs, leagues and federations. The winner receives recognition for having implemented innovative and impactful community programs locally, nationally, or internationally.



## COLLABORATIONS AND CONTRIBUTIONS

**Sportbiz Europe.** Dr. Marta Segú, director of FC Barcelona Foundation, participated in a panel at Sportbiz Europe, an international sport business event held in Barcelona, where she talked about the importance of sport for development.

**International Women's Day.** On 8th March 2022, International Women's Day, Dr. Marta Segú, director of FC Barcelona Foundation participated in an event organised by United Nations Global Compact Spain where she spoke about how the Foundation contributes to gender equality and the empowerment of girls and women. The panel brought together specialists to address female leadership as key to achieving gender equality and a more sustainable future, as well as the importance of sport, which has become a tool for social change.

The Foundation's programs, which use sport as a tool to improve the lives of girls and boys, contribute directly to the Sustainable Development Goal (SDG) of gender equality. Gender is mainstreamed throughout all projects and programs.

**Association of Spanish Foundations.** FC Barcelona Foundation participated in the 3rd edition of the "Collaborate and Share Day", organised by the Association of Spanish Foundations (AEF) by sharing the Foundation's alliance with Red Cross to eradicate poverty and include refugees.

**Blood and Tissue Bank.** A blood donation campaign was hosted in the Berlin Room of Camp Nou. High attendances demonstrated the solidarity of the FC Barcelona community towards treating diseases brought on by plasma protein deficiency. This event was carried out within the framework of a collaboration with the Blood and Tissues Bank and the ACADIP Patient Association (Catalan Association of Immune Deficiencies).



**Diplocat.** FC Barcelona Foundation collaborated with Diplocat to organise a convening about sport as a tool for social inclusion at the FC Barcelona Auditorium 1899. Dr. Marta Segú, director of FC Barcelona Foundation and Laura Foraster, general secretary of Diplocat were joined on stage by Lilian Thuram, former professional footballer and activist who spoke about the importance of education to eliminate racism in sport.



**Magic Line.** The yearly Magic Line Solidarity Walk, organised the Social Department of Sant Joan de Déu hospital, takes place with the objective of helping people in vulnerable situations and fundraising for social and health initiatives. The Walk included a route through the Joan



Gamper Sports City (FC Barcelona training ground) and participation by FC Barcelona Foundation members and players of the Team Genuine.

**Legends.** Ex professional football of FC Barcelona and Liverpool FC played a charitable football match at Liverpool's home ground, Anfield to raise funds for both of the clubs' foundations. The match was a great opportunity to support and learn about the work of both foundations.

**Philea Congress.** On the occasion of the Philanthropy in Europe Association (Philea) congress in Barcelona hosted by La Caixa Foundation, a group of 70+ people from around the world were welcomed to the Camp Nou Museum by Jordi Penas, museum director and Dr. Marta Segú, director of FC Barcelona Foundation. They learnt about the work of the Foundation while visiting Camp Nou stadium and the museum.



# Communications and Campaigns

With the many new projects, collaborations and 80+ events, there were extensive media and communications activities throughout the 2021/22 season, including 100+ press releases, social media content creation, production of 30+ videos, and a revamp of the website.

## Website

During the 2021/22 season, the Foundation website was revamped and updated with new content to reflect the new strategy, projects, and collaborations and work towards its goal of the website being a hub for knowledge and Foundation updates. New sections were also added to the website, including a section for Child Protection and the Genuine Team.

## Media Events

The following events were the most important in terms of outstanding media coverage:

### NEW FOUNDATION "TEAM GENUINE"

One of the highlights of the season was the creation of the new Foundation Genuine Team, which generated a huge amount of publicity in the news and on social media. In August 2021, the team was selected and formed, and in November 2021 the Team Genuine ambassadors, Alexia Putellas and Gerard Piqué, were announced during an event at which President La Porta attended. Throughout the season there were many media and communications opportunities around the team's fixtures and about the players themselves.



### NEW COLLABORATION WITH UNHCR (ACNUR)

Another significant highlight in terms of media and communications, both at a local level and internationally, was the new collaboration with the United Nations Refugee Agency, UNHCR (ACNUR in Spanish). Next season, FC Barcelona Foundation will provide financial and technical support to 4 projects in Colombia, Malaysia, Turkey and Uganda. Additionally, the UNHCR logo will feature on the back of the FC Barcelona men's and women's teams shirts. The agreement was realised on 24th March and has since received much attention. On 14th June, President La Porta met Filippo Grandi, the UNHCR High Commissioner at the UNHCR headquarters in Geneva, Switzerland, an occasion which generated significant international interest.



### FOOD COLLECTION CAMPAIGN FOR UKRAINIAN REFUGEES

FC Barcelona and the Foundation responded to the conflict in Ukraine by providing support to Ukrainian families arriving in Catalonia, especially at the beginning of the war. One of the highlight actions was a food collection campaign for children and babies, in collaboration with Red Cross, that was based at various points around Camp Nou. This campaign generated significant interest, especially within Catalonia.

A presentation of the campaign was held on 28th March with President La Porta, the Ukraine consul, Xavi Hernández, the coach of FC Barcelona men's team, and FC Barcelona women's team players Mariona Caldentey and Asisat Oshoala, as well as representatives from the club's executive board and Foundation board of directors.





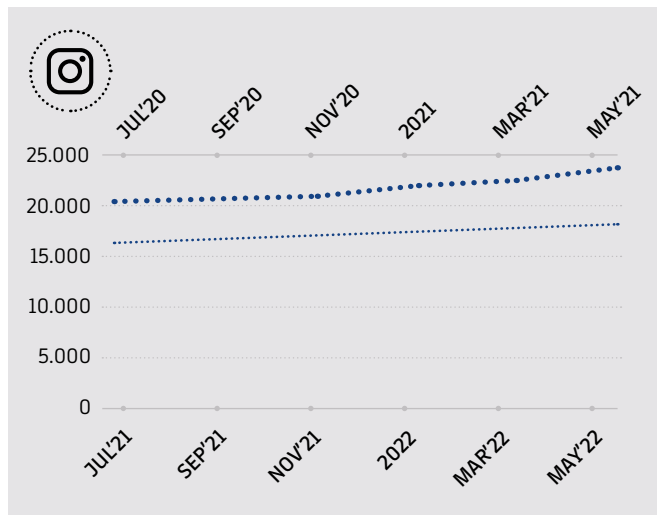
# Digital and Data Report and Impact

The Foundation's digital strategy is based on two key pillars. The first is around visibility and awareness of the FC Barcelona Foundation objectives and the second is around explain-

ing the work and priority social areas, such as gender equality, health, education, and social inclusion.

## INSTAGRAM

The total number of followers increased by 104,000 from 153,000 in season 2020/21 to 257,000 in 2021/22.

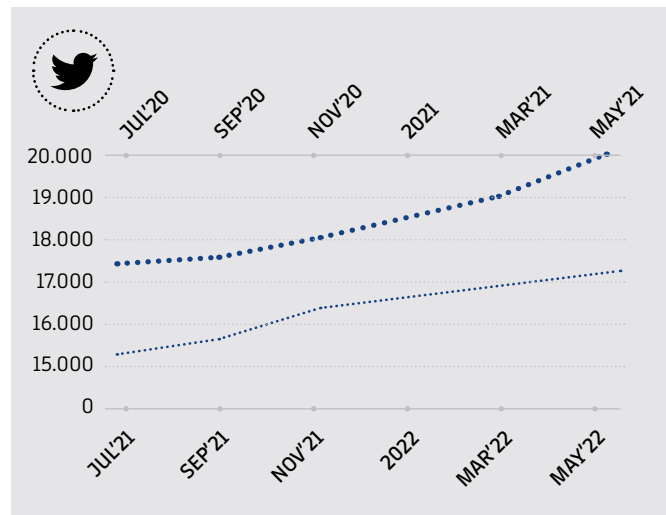


Analysing the main metrics, the number of posts increased from the previous season. 26.70% of followers are in "Generation Z", between 18 and 24 years old. Posts in English, Spanish and Catalan enables the Foundation to communicate to a wider audience, and 17.35% of supporters are English speaking.



## TWITTER

The growth trend of Twitter followers over the 2021/22 season was a constant and progressive increase. There is also a steady increase in the engagement and interactions as evidenced in the likes and comments.





### STRATEGIC COLLABORATIONS

Strategic collaborations are partnerships that are established with leading organisations in their respective sectors and commit to working together to achieved shared objectives and amplify the impact of FC Barcelona Foundation's work.



### INSTITUTIONAL COLLABORATIONS

Institutional collaborations are partnerships that are established with public or private non-profit organisations that have a prominent institutional component. These collaborations can take various forms, including working towards a common goal in a joint program, FC Barcelona Foundation receiving institutional support and resources, or the collaborating organisation receiving technical support and resources from FC Barcelona Foundation.





## MAIN PARTNERSHIPS

The main partners are organisations and companies that, thanks to their support, enable FC Barcelona Foundation to achieve its objectives and amplify its impact.



## OTHER COLLABORATIONS

Other collaborations might be once-off, for a specific action, or specific period of time. It might involve FC Barcelona Foundation providing or receiving resources or technical support.









# FINANCIAL STATEMENTS (for the year ended June 30th, 2022) AND MANAGEMENT REPORT









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## INDEPENDENT AUDITOR'S REPORT ON THE ANNUAL ACCOUNTS

*(Translation of a report and annual accounts originally issued in Catalan and prepared in accordance with Spanish generally accepted accounting principles. In the event of a discrepancy, the Catalan-language version prevails.)*

To the Board of Trustees of Fundació Privada Futbol Club Barcelona

### Opinion

We have audited the annual accounts of Fundació Privada Futbol Club Barcelona (the Foundation) which comprise the balance sheet as of 30 June 2022, the income statement, the statement of changes in equity, the statement of cash flows and the notes to the annual accounts for the year then ended.

In our opinion, the accompanying annual accounts present, in all material respects, a true and fair view of the equity and the financial position of the Foundation as of 30 June 2022, and of the results of its operations and cash flows for the year then ended, in accordance with the applicable framework of financial reporting standards (which is identified in note 2 to the annual accounts) and, in particular, in compliance with the accounting principles and criteria contained therein.

### Basis for opinion

We conducted our audit in accordance with the current Spanish standards for auditing accounts. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the annual accounts* section of our report.

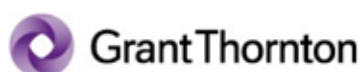
We are independent of the Foundation in accordance with the ethical requirements, including those relating to independence, that are applicable to our audit of the annual accounts in Spain, as required by the regulations governing the auditing of accounts. In this regard, we have not provided any services different to the audit of accounts and no situations or circumstances have arisen that, based on said regulations, might have affected the required independence in such a way that it could have been compromised.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Most relevant audit aspects

The most relevant audit aspects of the audit are those that, in our professional judgement, were considered as the most significant material misstatement risks in our audit of the annual accounts of the current period. These risks were addressed in the context of our audit of the annual accounts as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these risks.





### *Recognition of income for the activities of the Foundation*

As stated in note 13.1 to the attached annual accounts, the income for the activities of the Foundation for an amount of 9,541,615 euros comes from donations, collaboration agreements and contributions made by Futbol Club Barcelona and by other entities and are registered according to what is established in the signed agreements. The amounts received pending recognition as income in the income statement are recorded at the nominal value received under the headings "Long-term accruals" and "Short-term accruals", depending on the term of allocation to results, and are recognised as income only in the corresponding years, according to the accrual principle.

We have considered the recognition of income for the activities of the Foundation as a more relevant aspect of the audit, due to the relevance of the heading within the set of the attached annual accounts.

In response to this aspect, we have carried out, among others, the following audit procedures:

- We have obtained an understanding of the accounting procedures and criteria applied by the Foundation in the recognition of income for activities.
- Selection of a sample of income, and request for supporting documentation, among others, of the agreements signed by the contributors, reviewing in their registry according to the accounting policy stated in note 4.5 to the attached annual accounts and verifying that they have been applied according to its purpose.
- We have assessed whether the information disclosed in the attached annual accounts is adequate with the requirements of the applicable financial information regulatory framework.

### **Other matters**

The Foundation's annual accounts for the year ended 30 June 2021 were audited by another auditor who expressed an unqualified opinion on said annual accounts on 8 October 2021.

### **Other information: Management report**

Other information comprises exclusively the management report for the financial year ended 30 June 2022. The Foundation's Board of Trustees is responsible for preparing this report, which does not form an integral part of the annual accounts.

Our audit opinion on the annual accounts does not cover the management report. In accordance with the regulations governing the auditing of accounts, our responsibility regarding the management report includes evaluating and reporting on the consistency of the management report with the annual accounts, based on the knowledge of the Foundation obtained during our audit of those accounts, as well as evaluating and reporting on whether the content and presentation of the management report meet the requirements of the applicable regulations. If, because of our work, we conclude that there are material misstatements, we are required to report that fact.

Based on the work performed, as described in the preceding paragraph, the information contained in the management report is consistent with that disclosed in the annual accounts for the year ended 30 June 2022 and its content and presentation meet the requirements of the applicable regulations.





### **Responsibilities of the Board of Trustees for the annual accounts**

The Board of Trustees is responsible for the preparation of the accompanying annual accounts, so that they show a true and fair view of the equity, the financial position, and the results of the Foundation, in accordance with the framework of financial reporting standards applicable to the entity in Spain and for such internal control that they consider necessary to enable the preparation of annual accounts that are free from material misstatements, whether due to fraud or error.

In preparing the annual accounts, the Board of Trustees is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Trustees either intend to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

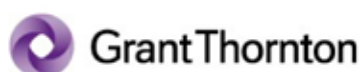
### **Auditor's responsibilities for the audit of the annual accounts**

Our objectives are to obtain reasonable assurance about whether the annual accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the current Spanish regulations for auditing accounts will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken based on these annual accounts.

As part of an audit in accordance with current Spanish regulations for auditing accounts, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement in the annual accounts, whether due to fraud or error, design and perform audit procedures to respond to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of the accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Foundation's Board of Trustees.
- Conclude on the appropriateness of the Foundation's Board of Trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention to this in our auditor's report to the related disclosures in the annual accounts or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the annual accounts, including the disclosures, and whether the accounts represent the underlying transactions and events in a manner that achieves a true and fair view.





We communicate with the Foundation's Board of Trustees regarding, among other matters, the planned scope and timing of the audit and the significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

From the significant risks communicated to the Foundation's Board of Trustees, we determine those risks that were of most significance in the audit of the annual accounts of the current period and are, therefore, the risks considered most significant.

We describe these risks in our auditor's report unless law or regulation precludes public disclosure about the matter.

Grant Thornton, S.L.P. Sociedad Unipersonal

ROAC nº S0231

*(Original audit report issued in Catalan and signed by Carlos Capellá Bruguera, registered in the Official Register of Accounts Auditors under No. 2242)*

October 7, 2022







**BALANCE SHEET AT JUNE 30TH, 2022**

(Euros)

ASSETS	Notes	06/30/2022	06/30/2021	LIABILITIES	Notes	06/30/2022	06/30/2021
<b>NON-CURRENT ASSETS:</b>				<b>EQUITY:</b>			
				<b>CAPITAL AND RESERVES</b>		<b>2,966,454</b>	<b>1,699,731</b>
<b>Intangible assets</b>	<b>Note 5</b>	<b>42,176</b>	<b>120,712</b>	Endowment fund		601,012	601,012
<b>Property, plant and equipment</b>	<b>Note 6</b>	<b>131,743</b>	<b>92,471</b>	Surpluses from prior years		1,098,719	471,077
<b>Financial investments</b>		<b>12,955</b>	<b>6,955</b>	Surplus positive (negative) for the year		1,266,723	627,642
<b>Total non-current assets</b>		<b>186,874</b>	<b>220,138</b>	<b>Total equity</b>	<b>Note 10</b>	<b>2,966,454</b>	<b>1,699,731</b>
<b>CURRENT ASSETS:</b>				<b>CURRENT LIABILITIES:</b>			
<b>Users, sponsors and trade for activities and other receivables</b>		<b>7,534,571</b>	<b>7,268,765</b>	<b>Trade and other payables</b>		<b>4,438,071</b>	<b>4,433,574</b>
Users and trade receivables for sales and rendering of services	<b>Note 7</b>	472,075	562,443	Suppliers and beneficiaries	<b>Note 12</b>	3,474,650	4,384,901
Users, group companies and other related parties	<b>Note 10.3</b>	7,060,496	6,704,322	Suppliers, group companies	<b>Note 14.3</b>	723,727	713,238
Receivable from employees	<b>Note 7</b>	2,000	2,000	Employee benefits payable		151,716	225,749
<b>Financial investments</b>	<b>Note 8</b>	<b>113,022</b>	<b>101,676</b>	Payables to public administrations	<b>Note 11.1</b>	87,978	109,686
<b>Accruals</b>		<b>68,431</b>	<b>273,450</b>	<b>Accruals</b>		<b>2,124,951</b>	<b>1,664,373</b>
<b>Cash and cash equivalents</b>		<b>1,626,578</b>	<b>933,649</b>	<b>Total current liabilities</b>		<b>6,563,022</b>	<b>7,097,947</b>
<b>Total current assets</b>		<b>9,342,602</b>	<b>8,577,540</b>	<b>TOTAL LIABILITIES</b>		<b>9,529,476</b>	<b>8,797,678</b>
<b>TOTAL ASSETS</b>		<b>9,529,476</b>	<b>8,797,678</b>				

Notes 1 to 15 to the accompanying financial statements are an integral part of the balance sheet at June 30th, 2022.



**INCOME STATEMENT FOR THE YEAR ENDED JUNE 30TH, 2022**

(Euros)

	Notes	2021/22	2020/21
<b>Income from activities</b>	<b>Note 13.1</b>	<b>9,541,615</b>	<b>11,514,563</b>
Income from promotions, sponsors and collaborations	<b>Note 14.3</b>	3,000,000	4,282,398
Donations and other income from activities		5,831,382	6,848,891
Grants, donations and other income		710,233	383,274
<b>Aid granted and other expenses</b>	<b>Note 13.3</b>	<b>(3,603,115)</b>	<b>(3,905,870)</b>
<b>Cost of sales</b>		<b>(531,221)</b>	<b>(1,428,621)</b>
<b>Other income from activities</b>		<b>-</b>	<b>348</b>
Ancillary income and other management expenses		-	348
<b>Employee benefits expense</b>	<b>Note 13.4</b>	<b>(1,581,213)</b>	<b>(1,757,453)</b>
Wages and salaries		(1,274,847)	(1,332,136)
Social security costs		(306,366)	(425,317)
<b>Other operating expenses</b>		<b>(2,551,000)</b>	<b>(3,628,978)</b>
External services	<b>Note 13.5</b>	(2,550,632)	(3,628,609)
Taxes		(368)	(369)
<b>Depreciation and amortization</b>	<b>Notes 5 &amp; 6</b>	<b>(83,172)</b>	<b>(91,659)</b>
<b>Impairment losses and gains (losses) on disposal of non-current assets</b>	<b>Note 6</b>	<b>(15,849)</b>	<b>-</b>
<b>OPERATING PROFIT/(LOSS)</b>		<b>1,176,045</b>	<b>702,330</b>
<b>Finance costs</b>		<b>-</b>	<b>(84,290)</b>
Third-party borrowings	<b>Note 13.6</b>	-	(84,290)
<b>Exchange gains/(losses)</b>	<b>Note 13.7</b>	<b>90,678</b>	<b>9,602</b>
<b>FINANCE COST</b>		<b>90,678</b>	<b>(74,688)</b>
<b>PROFIT/(LOSS) BEFORE TAX</b>		<b>1,266,723</b>	<b>627,642</b>
Income tax	<b>Note 11.2</b>	-	-
<b>PROFIT/(LOSS) FOR THE YEAR</b>		<b>1,266,723</b>	<b>627,642</b>

Notes 1 to 15 to the accompanying financial statements are an integral part of the income statement for the year ended June 30th, 2022.



## STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED JUNE 30TH, 2022

### A) STATEMENT OF RECOGNIZED INCOME AND EXPENSES

[Euros]

	Notes	2021/22	2020/21
PROFIT/(LOSS) FOR THE YEAR (I)		1,266,723	627,642
TOTAL INCOME AND EXPENSES RECOGNIZED DIRECTLY IN EQUITY (III)		-	-
TOTAL AMOUNTS TRANSFERRED TO INCOME STATEMENT (III)		-	-
TOTAL RECOGNIZED INCOME AND EXPENSES (I+II+III)		1,266,723	627,642

Notes 1 to 15 to the accompanying financial statements are an integral part of the statements of recognized income and expenses for the year ended June 30th, 2022.

### B) STATEMENT OF ALL CHANGES IN EQUITY

[Euros]

	Endowment fund	Surpluses from prior years	Surplus for the year	Total
Balance at 06/30/2020	601,012	382,382	88,695	1,072,089
Distribution of surplus from prior year				
Distribution of surpluses from prior years	-	88,695	(88,695)	-
Total recognized income and expenses	-	-	627,642	627,642
Balance at 06/30/2021	601,012	471,077	627,642	1,699,731
Distribution of surplus from prior year				
Distribution of surpluses from prior years	-	627,642	(627,642)	-
Total recognized income and expenses	-	-	1,266,723	1,266,723
Balance at 06/30/2022	601,012	1,098,719	1,266,723	2,966,454

Notes 1 to 15 to the accompanying financial statements are an integral part of the statements of recognized income and expenses for the year ended June 30th, 2022.



## CASH FLOW STATEMENT FOR THE YEAR ENDED JUNE 30TH, 2022

(Euros)

	Notes	2021/22	2020/21
<b>CASH FLOWS FROM OPERATING ACTIVITIES (I)</b>			
<b>Profit/(loss) for the year before tax</b>		<b>1,266,723</b>	<b>627,642</b>
<b>Adjustements to profit</b>			
- Depreciation and amortization	<b>Notes 5 &amp; 6</b>	83,172	91,659
- Gains/(losses) on disposal of non-current assets		15,849	-
- Finance costs		-	84,290
- Exchange gains (losses)		(90,678)	(9,602)
- Assets accruals recognized in profit or loss, net		822,236	1,334,678
- Liabilities accruals recognized in profit or loss, net		(1,504,929)	(988,668)
<b>Changes in working capital</b>			
- Trade and other receivables		(175,158)	(282,812)
- Inclusion of assests accruals		(617,217)	(1,297,507)
- Trade and other payables		(995,473)	(1,565,641)
- Inclusion of liabilities accruals		1,965,506	1,291,684
<b>Other cash flows from operating activities</b>			
- Interested paid		-	(84,290)
<b>Total operating activities</b>		<b>770,031</b>	<b>(798,567)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES (II)</b>			
<b>Payments on investments</b>		<b>(77,102)</b>	-
- Property, plant and equipment		(59,756)	-
- Other financial assets		(17,346)	-
<b>Proceeds from disposals</b>		-	<b>27,345</b>
- Otther financial assets		-	27,354
<b>Total investing activities</b>		<b>(77,102)</b>	<b>27,354</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES (III)</b>			
<b>Total financing activities</b>		-	-
<b>NET INCREASE/DECREAS IN CASH AND EQUIVALENTS (I+II+III)</b>		<b>692,929</b>	<b>(771,213)</b>
Cash and cash equivalents at July 1st		933,649	1,704,862
Cash and cash equivalents at June 30th		1,626,578	933,649

Notes 1 to 15 to the accompanying financial statements are an integral part of the cash flow statement for the year ended June 30th, 2022.



# FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30TH, 2022

## 1. FOUNDATION ACTIVITY

Fundació Privada Futbol Club Barcelona (hereinafter, the Foundation) was incorporated on July 18th, 1994 for an indefinite period of time and registered with the Registry of Foundations of Generalitat de Catalunya on October 18th, 1994. It is domiciled in Barcelona at carrer Arístides Maillol, s/n. The Foundation was classified as a cultural charity foundation.

Its social purpose and main activity is the non-for-profit dissemination and promotion of the sports, cultural and social dimension of Futbol Club Barcelona within the sports and cultural community of society in general, as set forth in article 5 of the Foundation's bylaws. In this regard, and with a non-limiting nature, the activities and objectives to be pursued are as follows, among others:

- Foster the social projection of Futbol Club Barcelona.
- Collaborate as deemed possible and appropriate with Futbol Club Barcelona and other social, cultural, artistic, charity and sports institutions.
- Contribute to awards and/or aid for all types of studies and research on social, economic, cultural and sports issues in Catalonia, and publish, where appropriate, the results thereof.
- Create specific awards for acknowledging the most relevant Catalan sports figures.
- Foster the creation of scholarships and awards for young players with no means so that they can have access to any type of education or occupation.
- The performance of activities related to the principles and objectives of international cooperation for development.
- Prevent social exclusion and foster social benefits for children and teenagers who are in a position of vulnerability or at risk of social exclusion and their families.
- Foster and develop projects for supporting research into any type of disease.

### 1.1. Activities carried out during the year

The main activities carried out during the 2021/22 season are as follows:

#### ***Organization of activities that foster social action and the transmission of values***

During the year ended June 30th, 2022 the Foundation has been reorganized around 3 cornerstones:

- Prevention of violence and conflict resolution
- Fight against social exclusion and discrimination
- Access to and reinforcement of education

And has started its organization towards 3 fields of work:

- Community action
- Education and Protection
- Health and Well-being



Several alliances, collaborations and own programs, the purpose of which is to use sport as a tool for development, contributing to the integration of children and teenagers affected by violence, disease, inequality and discrimination.

As for own programs, SportNet, the Foundation's main methodological tool contributed to foster socio-educational inclusion and to reduce violence, reaching 6,302 children and teenagers, by fostering the positive values derived from sport, in both Catalonia and other countries.

The Pediatric Emotional Well-Being program, through experiences (some of them virtual experiences with Robot Pol and virtual reality headsets) and delivery of material and equipment, helped make the dreams of over 10,380 ill or socially vulnerable children come true.

The Bullying program was launched in the 2017/18 season with the aim of helping to prevent school bullying, using sport as a pedagogical tool, especially among elementary school kids. It has continued growing and reaching more schools, teacher, coaches and children. Prevention against bullying is carried out in school and sports (coaches) settings in order to develop content and raise awareness of this problem. During the current season 25,160 children have benefited from this program.

### **Contributions to UNICEF**

During the year ended June 30th, 2022 UNICEF has carried out projects with contributions made by the Foundation in prior years, benefiting more than 450,733 boys and girls with the aim of offering them access to quality education, sport and play. These projects have been developed in China, Brazil, Ghana and South Africa.

Benefiting 36,139 people thanks to the cooperation and economic support from the Barça Foundation to different entities such as:

- Messi Foundation
- Eusebio Sacristán Foundation
- Gasol Foundation
- Edmilson Foundation
- Cryuff Foundation

## **1.2. Main financial backers and aid granted**

In connection with the disclosure requirements set forth in Decree 125/2010 of September 14th, the Foundation's Trustees state that during the year ended June 31th, 2022 the Foundation has made monetary contributions to UNICEF, in accordance with the paragraph above, to Fundació Privada d'Antics Jugadors de Futbol, the Leo Messi Foundation and the Johan Cruyff Foundation during the year ended June 30th, 2022 (Note 13.3).

Additionally, the most significant collaboration agreements and grants signed with third parties at June 30th, 2022 are as follows:

Summary of collaboration agreements with third parties	Amount (Euros)	Rights and obligations arisen therefrom for the Foundation
Futbol Club Barcelona	3,000,000	Amount received for foundational projects
NIKE	525,505	Amount received for implementing FutbolNet activities in Barcelona and donation of equipment for sick children
Scotia Bank	683,122	Amount received for implementing FutbolNet activities in Costa Rica, Colombia, Mexico and Panama
Alwaleed Philantropies	253,000	Amount received for implementing projects with Refugees in Greece
Fundación Bancaria La Caixa	200,000	Amount received for implementing the project Joves Futur+ in Catalonia
Konami	178,251	Amount received for implementing the project Diversity in Japan



### **1.3. Information on users and beneficiaries of the activities, disclosing the information by gender and detailing the impact by activity on men and women**

The Foundation's Trustees state that the activities performed by the Entity are mainly aimed at fostering equality and solidarity and do not discriminate between men and women.

### **1.4. Information on the actions carried out to foster equal treatment and opportunities between women and men during the year**

The Foundation's recruitment policy is based on equal treatment and opportunities since objective principles of equality are used and no gender discrimination ever exists.

## **2. BASIS OF PRESENTATION OF THE FINANCIAL STATEMENTS**

### **2.1. Regulatory framework for financial information applicable to the Foundation**

At June 30th, 2022 the regulatory framework for financial information applicable to the Foundation is established in:

- Decree 259/2008 of December 23th, approving the Accounting Plan for Foundations and Associations subject to the legislation of Generalitat de Catalunya.
- Decree 125/2010 of September 14th modifying partially and some aspects of the Accounting Plan for Foundations and Associations (Decree 259/2008).
- The Catalan Civil Code and other mercantile law.
- Law 4/2008 of April 24th for Catalan Associations and Foundations.
- Instructions from the Department of Economy and Finance of Generalitat de Catalunya and regulatory entities.
- Other statutory standards issued by the Spanish Accounting and Audit Institute (ICAC by its acronym in Spanish) implementing the Spanish General Accounting Plan and associated standards.
- Law 49/2002 of December 23th on the Tax Scheme for non-profit entities and tax incentives to patronage.
- General Accounting Plan approved by Royal Decree 1514/2007 of November 16th, which has been amended several times since publication (last one of them through Royal Decree 1/2021, of January 12th).

### **2.2. True and fair view**

The accompanying financial statements have been prepared from the Foundation's accounting records in accordance with the prevailing regulatory framework for financial information applicable to the entity and the accounting principles and criteria contained therein, to give a true and fair view of the Foundation's equity, financial position, statement of changes in equity, results, and cash flow statements during the corresponding year. The financial statements for the year ended June 30th, 2021 were approved by the Board of Trustees on October 7th, 2021.

### **2.3. Non-mandatory accounting policies applied**

The Club has not applied any non-mandatory accounting policies. Additionally, the Board of Trustees has prepared these financial statements in accordance with all mandatory accounting principles and standards that have a material impact thereon. All mandatory accounting policies were applied.



## 2.4. Critical issues concerning the measurement and assessment of uncertainty

The accompanying financial statements were prepared using estimates made by the Foundation's Board of Trustees to measure the assets, liabilities, income, expenses, and commitments recognized therein. These estimates relate basically to the following:

- The useful lives of property, plant and equipment and intangible assets (Notes 4.1 and 4.2)
- The calculation of provisions (Note 4.6)
- The recognition of provisions (Note 4.9)

Although these estimates were made on the basis of the best information available at June 30th, 2022, events may occur in the future that require prospective adjustments (upwards or downwards) in subsequent years.

## 2.5. Comparison of information

In accordance with mercantile law, for comparative purposes the Company has included the 2021 figures in addition to those of 2022 for each item of the balance sheet, the income statement, the statement of changes in equity and the cash flow statement. The notes thereto also include quantitative information for the prior year, except where disallowed by an accounting standard.

Royal Decree 1/2021 of January 12th, amending the Spanish General Accounting Plan approved by Royal Decree 1514/2007, of November 16th, was published on January 30th, 2021. Changes in the Spanish General Accounting Plan are applicable for the years beginning on or after January 1st, 2021 and mainly focus on recognition, measurement and disclosure of revenue and financial instruments. Additionally, the Resolution of February 10th, 2021 issued by the Spanish Accounting and Audit Institute was published on February 13th, 2021, enacting recognition, measurement and financial statement preparation standards for the recognition of revenue from the delivery of goods and rendering of services. These changes have had no relevant impact on the Foundation.

Transitory Provisions Two and Three of the Royal Decree determining the recognition and measurement principles to be applied for the first time to financial instruments and Transitory Provision Five determining the transitory recognition and measurement principles to be applied for the first time to revenue from sales and services allow entities to not restate the comparative figures included in the financial statements as an exception to the general principle established by Recognition and Measurement Standard 22 on changes in accounting principles, errors and estimates.

## 2.6. Grouping of items

Certain items in the balance sheet, the income statement, the statement of changes in equity and the statement of cash flows have been aggregated to facilitate reader comprehension; however, whenever the amounts involved are material, the information is disclosed separately in the related notes.

## 2.7. Effects of the Covid-19 pandemic on the Foundation's activity

The global pandemic declared on March 11th, 2020 by the World Health Organization (WHO) meant an unprecedented health crisis that impacted the macroeconomic environment and business evolution.

As a result of the effects of the pandemic, the Foundation's revenue for the 2020/21 season and, to a lesser extent, the revenue for the 2019/20 season, dropped sharply. In 2020/21 revenue decreased by 16% compared to the prior year mainly due to the impact of Covid-19 on the contribution received from Futbol Club Barcelona and players and to the lack of revenue from donations in kind (medical equipment) to deal with the pandemic and the political situation of Futbol Club Barcelona, with the resignation of the former board of directors, which was replaced by a managing board until the new board of directors was elected on March 17th, 2021.

During the 2021/22 season and up to the date these financial statements are presented, COVID-19 has had no significant effect on the Foundation's activity and according to the Director's current estimates, no relevant impacts are expected in the year 2022, either.



### 3. SURPLUS FOR THE YEAR

Pursuant article 333.2 of Law 4/2008 for Catalan Associations and Foundations, the Foundation shall allocate to the performance of the foundational purpose at least 70% of the income obtained and other annual net revenues. The remaining amount shall be allocated to the deferred fulfillment of these purposes or increase the Foundation's capital and reserves.

The members of the Foundation's Board of Trustees propose allocating the surplus for the years ended June 30th, 2022 and June 30th, 2021 entirely to "Capital and Reserves".

Additionally, the breakdown of the allocation of the surplus for the years ended June 30th, 2022 and June 30th, 2021 is as follows:

	Euros	
	30/06/2022	30/06/2021
Total income for the year	9,697,726	11,583,633
Administrative expenses (Note 13.2)	(1,397,811)	(1,884,661)
Surplus prior to charges for the year	8,299,915	9,698,972
Surplus allocated to foundational (Note 13.2)	(7,033,192)	(9,071,330)
<b>Surplus for the year</b>	<b>1,266,723</b>	<b>627,642</b>

### 4. RECOGNITION AND MEASUREMENT STANDARDS

The main accounting policies and measurement standards used by the Foundation in the preparation of its financial statements for the year ended June 30th, 2022, in accordance with the applicable regulations, were as follows:

#### 4.1. Intangible assets

As a general rule, intangible assets are initially recognized at acquisition or production cost. After initial recognition, these assets are carried at cost less accumulated amortization and any accumulated impairment. These assets are amortized over their useful lives. The Foundation's intangible assets include service concession arrangements and software that are amortized over a 50- and 4-year useful life, respectively.

#### 4.2. Property, plant and equipment

Property, plant and equipment items are measured at acquisition cost, which includes the additional expenses incurred until they are put to use.

Replacements and renovations, as well as expenses for the extension, modernization and improvement which increase the productivity, capacity and efficiency, or prolong the useful life of the assets are capitalized as an increase in the value of the items. The replaced or renovated items are therefore derecognized. Additionally, periodical expenses for upkeep, maintenance and repairs are recognized in the income statement when incurred.

The "Property, plant and equipment" heading includes works of art acquired, mainly sculptures, which are measured at acquisition cost. These works of art are not depreciated since it is considered that they are not subject to impairment. The works of art donated to the Foundation have not been capitalized in the balance sheet since they did not generate any cost.

The other property, plant and equipment items are depreciated on a straight-line basis from the moment they are put to use, distributing the cost of the assets over their estimated useful lives, according to the following breakdown:

	Years of estimated useful life
Furniture	12,5
Data processing equipment	8
Technical installations	20



### 4.3. Financial Instruments

#### *Financial assets*

The Foundation classifies a financial asset into this category if the investment is held under a management model the purpose of which is to receive the cash flows derived from the execution of the contract.

The financial assets of the Foundations are loans and receivables; financial assets arising on the sale of goods and the rendering of services in the course of the Foundation's trade operations; and financial assets that are neither equity instruments nor derivatives, not arising on trade transactions, with fixed or determinable payments, and which are not traded in an active market.

Loans and receivables are initially measured at the fair value of the consideration given plus directly attributable transaction costs. Subsequently, these financial assets are measured at amortized cost.

Financial assets are tested for impairment at least annually. Objective evidence of impairment exists if the recoverable value of a financial asset is less than its carrying amount. Any impairment losses are recognized in the income statement.

The Foundation derecognizes a financial asset when:

- The contractual rights over the cash flows of the financial asset expire. In this regard, a financial asset is derecognized when it matures and the Foundation has received the corresponding amount.
- The contractual rights over the cash flows of the financial asset have been transferred. In this case, the financial asset is derecognized when the risks and rewards incidental to ownership of the asset are transferred. In particular, in sales of financial assets with a repurchase agreement, factoring or and securitization, the financial asset is derecognized once the Foundation's exposure has been compared, before and after the transfer, to the variation in the amounts and to the timing of the net cash flows of the transferred asset.

#### *Financial liabilities*

Financial liabilities include trade and other payables arising on the purchase of goods or services in the Foundation's trade operations, or those which, while not having commercial substance, cannot be considered as derivative financial instruments.

Trade and other payables are initially measured at the fair value of the consideration received, adjusted by directly attributable transaction costs. Subsequently, these financial liabilities are measured at amortized cost.

The Company derecognizes a previously recognized financial liability when one of the following circumstances occurs:

- The obligation under the liability is extinguished because payment to the creditor for cancelling the debt has been made (through payments in cash or other goods or services) or because the debtor is legally released from any responsibility for the liability.
- Own financial liabilities are acquired, even if the Foundation intends to resell them in the future.
- An exchange between a borrower and a lender of debt instruments with substantially different terms, recognizing the new financial liability. Similarly, any substantial modification of the terms of an existing financial liability shall also be recognized, as indicated for debt restructuring.

A financial liability is derecognized as follows: the difference between the carrying amount of the financial liability (or the part of it that has been derecognized) and the consideration paid, including any attributable transaction costs, which also has to include any new asset transferred other than cash or liability assumed, is recognized in the income statement in the year to which it relates.



### 4.4. Income tax

By complying with the requirements set forth in Royal Decree 1270/2003 of October 10th, the Foundation has availed itself to the tax benefits established in Title II of Law 49/2002 of December 23th, which sets a 10% tax rate to be applied to the taxable income corresponding to income from non-exempt economic activities (Note 11.2).

The income tax calculated in accordance with the provisions of Law 30/1994, based on the surplus before tax adjusted by permanent differences according to tax criteria and considering the applicable reliefs and deductions, is recorded as an expense at each year end.

Income tax payable or receivable includes the amount related to the expense or income from current and deferred tax.

The current income tax is the amount that the Foundation pays as a result of the tax returns it files each year for corporate income tax purposes. Deductions and other tax relief applicable to payable taxes, excluding withholdings and payments on account, and tax loss carryforwards applied in the current reporting period are accounted for as a reduction in current tax.

Deferred tax expense or income relates to the recognition and settlement of deferred tax assets and liabilities. These include the temporary differences, measured at the amount expected to be payable or recoverable, between the carrying amounts of assets and liabilities and their tax bases, as well as the carryforward of unused tax credits. These amounts are measured by applying to the relevant temporary difference or tax credit the tax rate at which they are expected to be realized or settled.

Deferred tax liabilities are recognized for all taxable temporary differences, except to the extent that they arise from the initial recognition of goodwill or the initial recognition of an asset or liability in a transaction that is not a business combination and at the time of the transaction affect neither accounting profit nor taxable profit, as well as those related to investments in subsidiaries, associates and joint ventures where the Foundation has control over the time of reversal and it is probable that reversal will not occur in the foreseeable future.

Deferred tax assets are only recognized to the extent that it is considered probable that the Foundation will have future taxable income to enable their application.

Deferred tax assets and liabilities relating to items recognized directly in equity are recognized in equity.

Recognized deferred tax assets are reassessed at the end of each reporting period and the appropriate adjustments are made where there are doubts as to their future recoverability. Similarly, at each reporting date, the Foundation reassesses unrecognized deferred tax assets, recognizing a previously unrecognized deferred tax asset to the extent that it has become probable that taxable profit will be available against which the asset can be utilized.

### 4.5. Income and expenses

In accordance with the accruals principle, revenue is recognized when control is transferred and expenses are recognized when incurred, regardless of when collection or payment takes place. In the recognition of revenue the Foundation follows a process consisting in the following stages:

- Identifying the contract (or contracts) with the customer, understood as an agreement between two or more parties that creates enforceable rights and obligations.
- Identifying the obligation or obligations to be satisfied in the contract, representative of the commitments to transfer goods or render services to a customer.
- Determining the transaction price, or consideration of the contract that the company expects to be entitled to in exchange for the promised transfer of goods or rendering of services to the customer.
- Allocating the transaction price to the obligations to be satisfied, which shall be done based on separate selling prices of each good or service promised in the contract or, where appropriate, following an estimate of the selling price when it cannot be observed independently.



- Recognizing revenue from ordinary activities when the company satisfies a promised obligation through the transfer of a good or rendering of a service; the obligation is satisfied when the customer obtains control over the said asset or service and, thus, recognized revenue from ordinary activities shall be the amount allocated to the satisfied contractual obligation

Revenue from the rendering of services is recognized based on the stage of completion of the transaction at the balance sheet date to the extent that the outcome of the transaction can be estimated reliably.

The amounts received pending recognition as income in the income statement are recorded at the nominal value received under the "Non-current accruals" and "Current accruals" headings depending on when they are taken to profit or loss and are recognized as income only in the year incurred in accordance with the accruals principle.

The Foundation's main revenues are due to the collaboration agreements with several entities and foundations.

Interest received on financial assets is recognized using the effective interest rate method. In any event, interest on financial assets accrued after acquisition is recognized as income in the income statement.

#### **4.6. Provisions and contingencies**

The members of the Foundation's Board of Trustees make the following distinction between:

1. Provisions: credit balances covering present obligations arising from past events, the settlement of which is likely to cause an outflow of resources, but which are uncertain as to their amount and/or timing.
2. Contingent liabilities: possible obligations arising from past events, and whose existence will be confirmed by the occurrence or non-occurrence of one or more future events not wholly within the control of the Foundation.

The financial statements recognize all provisions for which it is considered more likely than not that the corresponding obligation will have to be settled. Contingent liabilities are not recognized in the financial statements, but they are disclosed in the accompanying notes, unless the possibility of an outflow in settlement is considered to be remote.

Provisions are measured at the present value of the best estimate of the amount required to settle the obligation or transfer it, taking into account the information available on the event and its consequences. Adjustments arising from the discounting of the provision are recognized as a financial expense when accrued.

#### **4.7. Termination benefits**

In accordance with prevailing legislation, the Foundation is required to pay indemnities to employees whose contracts are terminated under certain circumstances. Reasonably quantifiable termination benefits for dismissals are therefore recognized as an expense in the year in which the decision to terminate employment is made and a valid expectation with respect to third parties has been created.

#### **4.8. Environmental assets and liabilities**

Environmental assets are deemed to be assets used on a lasting basis in the Foundation's operations whose main purpose is to minimize environmental impact and protect and restore the environment, including the reduction or elimination of future pollution.

Given the nature of its activities, the Foundation has no environmental liabilities, expenses, assets, provisions or contingencies that could have a significant effect on its equity, financial position and results. Consequently, these notes to the financial statements do not include specific disclosures related to information on environmental issues.



### 4.9. Grants, donations and bequests received

The Foundation uses the following criteria for the recognition of grants, donations and bequests received:

1. Non-repayable grants, donations and bequests: they are measured at the fair value of the amount or asset received depending on whether they are monetary or non-monetary grants, donations and bequests, and allocated to profit in proportion with the amortization or depreciation charges for those assets, or when the assets are disposed of or impaired, except for those received from partners or owners, which are recognized directly in equity and are not considered income.
2. Repayable grants: they are recognized as liabilities until they meet the criterion for being considered non-repayable.
3. Donations and grants related to income: taken to profit and loss when awarded, unless they are earmarked to finance operating losses for a future period, in which case they are recognized in those periods. Those awarded to finance specific expenses are recognized as the financed expenses are accrued.

### 4.10. Classification of current and non-current assets and liabilities

Current assets comprise assets associated with the normal operating cycle, which generally is considered to be one year, as well as those expected to mature, or to be sold or realized in the short term as from the reporting date, financial assets held for trading, except financial derivatives that will be settled in more than one year, and cash and cash equivalents. All other assets are classified as non-current.

Similarly, current liabilities are liabilities associated with the normal operating cycle, financial liabilities classified as held for trading, except financial derivatives that will be settled in more than one year, and, in general, all liabilities expected to fall due or to be extinguished in the short term. All other liabilities are classified as non-current.

### 4.11. Related-party transactions

The Foundation conducts all related-party transactions on an arm's length basis. In addition, transfer prices are adequately supported, so the Foundation's Board of Trustees considers that there are no material risks in this connection that could give rise to significant liabilities in the future.

### 4.12. Foreign currency translation

The Foundation's functional currency is the euro. Therefore, transactions in other currencies are considered to be denominated in foreign currency and are recognized at the exchange rates prevailing at the dates of the transactions.

At the end of each reporting period, monetary assets and liabilities denominated in foreign currencies are translated to euros at the rates then prevailing. Any resulting gains or losses are recognized directly in the income statement in the year in which they arise.

### 4.13 Cash flow statement

In the cash flow statement, which is prepared in accordance with the indirect method, the following expressions are used in the following senses:

1. Cash flows: inflows and outflows of cash and cash equivalents, which are highly liquid low-risk short-term investments.
2. Operating activities: activities carried out by the Foundation and other activities that cannot be classified as investing or financing activities.
3. Investing activities: activities consisting in the acquisition, selling and disposal through any other means of long-term assets or other investments not included in cash and cash equivalents.
4. Financing activities: activities that cause changes in the size or composition of equity or in the liabilities that are not part of operating activities.



## 5. INTANGIBLE ASSETS

The movements in this heading in the balance sheets at June 30th, 2022 and June 30th, 2021 were as follows:

June 30th, 2022:	Euros		
	06/30/2021	Additions and Charge for the year	06/30/2022
<b>Cost:</b>			
Service concessions arrangements	3,681	-	3,681
Industrial property	4,153	-	4,153
Software	346,044	-	346,044
<b>Total cost</b>	<b>353,878</b>	<b>-</b>	<b>353,878</b>
<b>Accumulated amortization:</b>			
Service concessions arrangements	(1,507)	(73)	(1,580)
Industrial property	(4,153)	-	(4,153)
Software	(227,506)	(78,463)	(305,969)
<b>Total accumulated amortization</b>	<b>(233,166)</b>	<b>(78,536)</b>	<b>(311,702)</b>
<b>Total net amount</b>	<b>120,712</b>	<b>(78,536)</b>	<b>42,176</b>

30 de junio de 2021:	Euros		
	06/30/2020	Additions and Charge for the year	06/30/2021
<b>Cost:</b>			
Service concessions arrangements	3,681	-	3,681
Industrial property	4,153	-	4,153
Software	346,044	-	346,044
<b>Total cost</b>	<b>353,878</b>	<b>-</b>	<b>353,878</b>
<b>Accumulated amortization:</b>			
Service concessions arrangements	(1,433)	(74)	(1,507)
Industrial property	(4,153)	-	(4,153)
Software	(140,768)	(86,738)	(227,506)
<b>Total accumulated amortization</b>	<b>(146,354)</b>	<b>(86,812)</b>	<b>(233,166)</b>
<b>Total net amount</b>	<b>207,524</b>	<b>(86,812)</b>	<b>120,712</b>

There have been no additions in 2020/21 or 2021/2022.

At June 30th, 2022 and 2021 there are fully amortized intangible assets amounting to 147,380 and 4,153 euros, respectively.



## 6. PROPERTY, PLANT AND EQUIPMENT

The movements in this heading in the balance sheets at June 30th, 2022 and June 30th 2021 were as follows:

June 30th, 2022:	Euros			
	06/30/2021	Additions and charges	Derecognition, disposals and decreases	06/30/2022
<b>Cost:</b>				
Other installations	12,639	59,757	(12,639)	59,757
Furniture	23,528	-	(3,551)	19,977
Data processing equipment	18,660	-	(12,990)	5,670
Works of art	58,121	-	-	58,121
<b>Total cost</b>	<b>112,948</b>	<b>59,757</b>	<b>(29,180)</b>	<b>143,525</b>
<b>Accumulated depreciation:</b>				
Other installations	(2,792)	(579)	3,371	-
Furniture	(7,488)	(1,859)	1,387	(7,960)
Data processing equipment	(10,197)	(2,198)	8,573	(3,822)
<b>Total accumulated depreciation</b>	<b>(20,477)</b>	<b>(4,636)</b>	<b>13,331</b>	<b>(11,782)</b>
<b>Total net amount</b>	<b>92,471</b>	<b>55,121</b>	<b>(15,849)</b>	<b>131,743</b>

30 de junio de 2021:	Euros		
	06/30/2020	Additions and charges	06/30/2021
<b>Cost:</b>			
Other installations	12,639	-	12,639
Furniture	23,528	-	23,528
Data processing equipment	18,660	-	18,660
Works of art	58,121	-	58,121
<b>Total cost</b>	<b>112,948</b>	<b>-</b>	<b>112,948</b>
<b>Accumulated depreciation:</b>			
Other installations	(2,159)	(633)	(2,792)
Furniture	(5,606)	(1,882)	(7,488)
Data processing equipment	(7,865)	(2,332)	(10,197)
<b>Total accumulated depreciation</b>	<b>(15,630)</b>	<b>(4,847)</b>	<b>(20,477)</b>
<b>Total net amount</b>	<b>97,318</b>	<b>(4,847)</b>	<b>92,471</b>

Additions in 2021/2022 correspond to renovation works on the new office. There were no additions in 2020/21.

Derecognitions in 2021/22 mainly relate to disposals of installations and furniture of the old offices that could not be reused, generating impairment losses of 15,849 euros that have been recorded under "Impairment losses and gains (losses) on disposal of non-current assets".

At June 30th, 2022 there are no fully depreciated property, plant and equipment items in use (none at June 30th, 2021, either).



## 7. USERS, SPONSORS AND TRADE FOR ACTIVITIES AND OTHER RECEIVABLES

The breakdown of this heading in the balance sheet at June 30th, 2022 and 2021 is as follows:

	Euros	
	06/30/2022	06/30/2021
Users and debtors for sales and rendering of services	472,075	562,443
Headcount	2,000	2,000
<b>Total</b>	<b>474,075</b>	<b>564,443</b>

The "Users and debtors for sales and rendering of services" heading at June 30th, 2022 mainly includes the receivable balance derived from the collaboration agreements with several provincial and city councils.

## 8. CURRENT FINANCIAL INVESTMENTS

This caption in the balance sheet at June 30th, 2022 includes a balance available for carrying out international projects, especially in the United States, for an amount of 113,022 euros (101,676 euros at June 30th, 2021).

## 9. INFORMATION ON THE NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS

The Foundation centralizes financial risk management in the Foundation's Board of Trustees, which has the necessary mechanisms in place to control exposure to fluctuations in interest and exchange rates, as well as to credit and liquidity risks. The main financial risks to which the Foundation is exposed are outlined below:

### 1. Credit risk

In general, the Foundation holds its cash and cash equivalents at financial entities with high credit ratings.

Additionally, there is no significant credit risk concentration with third parties, except for Futbol Club Barcelona. The Board of Trustees considers that these balances are guaranteed because of the relationship between the two parties.

### 2. Liquidity risk

In order to ensure liquidity and meet all payment commitments derived from its activity, the Foundation has cash and cash equivalents available as shown in its balance sheet.

### 3. Market risk (includes interest rate risk and foreign currency risk)

The Foundation's cash exposes it to interest rate risk, which could have an adverse impact on its earnings performance and cash flows. At the date these financial statements were authorized for issue there were no interest rate derivatives.

Foreign currency transactions are exposed to foreign currency risk. The value of monetary assets and liabilities has been adjusted by applying the exchange rate prevailing at June 30th, 2022 and the gains or losses from this measurement has been recorded in the "Exchange gains (losses)" heading..



### 10. EQUITY

At June 30th, 2022 the Foundation's endowment fund amounts to 601,012 euros. This endowment fund was contributed by the founding entity Associació Pro-Fundació Privada Futbol Club Barcelona on July 18th, 1994 as an initial endowment given free of charge.

Because of its foundational purpose and non-profit nature, the Foundation has no share capital and, consequently, no shares or equity securities, either.

### 11. TAX MATTERS

#### 11.1. Current balances with public administrations

The breakdown of current balances with public administrations at June 30th, 2022 and 2021 is as follows:

	Euros	
	06/30/2022	06/30/2021
Personal income tax payable to tax authorities	65,718	77,480
Payables to Social Security entities	22,260	32,206
<b>Total</b>	<b>87,978</b>	<b>109,686</b>

#### 11.2. Corporate income tax expense

The income statements for the years ended June 30th, 2022 and 2021 do not include any corporate income tax expense since all income obtained has been considered as exempt income.

Pursuant to Law 49/2002 on non-profit entity's tax profit, the taxable base only consists of income and expenses corresponding to non-exempt economic activities. Exempt activities are, among others, those derived from the revenue obtained with no consideration.

#### 11.3. Years open to inspection and tax inspections

Under prevailing tax regulations, tax returns may not be considered final until they have either been inspected by tax authorities or until the four-year inspection period has expired. At June 30th, 2022 the Foundation is open to inspection for the income tax and all other taxes to which it is liable for the last four years. The Foundation's Board of Trustees considers that the above-mentioned taxes have been appropriately settled and, therefore, despite discrepancies in the interpretation of the tax treatment applied to transactions, any potential liabilities that could arise would not have a significant impact on the accompanying financial statements.



## 12. SUPPLIERS AND BENEFICIARIES

This heading in the balance sheet at June 30th, 2022 includes the outstanding monetary contributions. The breakdown of outstanding balances at June 30th, 2022 and 2021 is as follows:

	Euros	
	06/30/2022	06/30/2021
Senior Soccer Association	2,078,789	2,751,935
Monetary contributions pending payment	868,726	1,228,346
Other suppliers and creditors	527,135	404,620
<b>Total</b>	<b>3,474,650</b>	<b>4,384,901</b>

## 13. INCOME AND EXPENSES

### 13.1. Income from activities

The breakdown of the Foundation's income from activities for the years ended June 30th, 2022 and 2021 is as follows:

Activities	Euros	
	2021/22	2020/21
Income from promotions, sponsors and collaborations	3,000,000	4,282,397
Donations and other income from activities	5,831,382	6,848,892
Grants, donations and other income	710,233	383,274
<b>Total</b>	<b>9,541,615</b>	<b>11,514,563</b>

The income from promotions, sponsors and collaborators is mainly due to the contributions made by Futbol Club Barcelona by virtue of the agreement signed with the Foundation, whereby the former donates 0.7% of its annual revenue to the Foundation.

Additionally, other donations and contributions have been recorded for an amount of 6.1 million euros, corresponding to several contributions made by private institutions and individuals, which are recorded in the income statement.

### 13.2. Expenses by activity

The breakdown of the expenses by activity for the years ended June 30th, 2022 and 2021 is as follows:

2021/22	Euros		
	Administration expenses (Nota 3)	Foundational activity (Nota 3)	Total
Cost of sales	11,540	519,681	531,221
Employee benefits expense	193,238	1,387,975	1,581,213
External services	1,006,299	1,544,333	2,550,632
Taxes	368	-	368
Aid granted and other expenses	21,911	3,581,204	3,603,115
Charges to depreciation and amortization of assets	83,172	-	83,172
Gains (losses) on disposals and other gains and losses	15,849	-	15,849
Exchange gains (losses)	65,434	-	65,434
<b>Total expenses</b>	<b>1,397,811</b>	<b>7,033,192</b>	<b>8,431,003</b>



2020/21	Euros		
	Expenses administration (Note 3)	Activity foundational (Note 3)	Total
Cost of sales	7,321	1,421,300	1,428,621
Employee benefits expense	475,192	1,282,261	1,757,453
External services	1,152,559	2,476,050	3,628,609
Taxes	369	-	369
Aid granted and other expenses	14,151	3,891,719	3,905,870
Charges to depreciation and amortization of assets	91,659	-	91,659
Exchange gains (losses)	59,119	-	59,119
Financial expenses	84,290	-	84,290
<b>Total Expenses</b>	<b>1,884,660</b>	<b>9,071,330</b>	<b>10,955,990</b>

Fundació Privada Futbol Club Barcelona has continued developing programs and projects worldwide, which are grouped into two large areas: those designed by the Foundation itself, called own programs, and those developed together with other institutions. The breakdown of this activity at June 30th, 2022 and 2021 by concept is as follows:

	Euros	
	30/06/2022	30/06/2021
<b>Social purpose</b>	<b>7,033,192</b>	<b>9,071,330</b>
- Alliances	1,265,519	2,124,905
- Collaborations	1,801,458	1,532,636
- Communication	102,410	145,170
- Own programs	3,858,948	5,006,116
- Lab Sport	507	158,652
- Campaigns	4,350	103,852
<b>Total Foundational Activity</b>	<b>7,033,192</b>	<b>9,071,330</b>

### 13.3. Aid granted and other expenses

Monetary aids at June 30th, 2022 mainly correspond to the contribution to Fundació Privada d'Antics Jugadors de Futbol and the contribution to the Leo Messi Foundation for an amount of 1.6 and 0.7 million euros, respectively.

	Euros	
	2021/22	2020/21
Monetary aid granted	3,552,163	3,869,884
Other expenses	50,952	35,986
<b>Total</b>	<b>3,603,115</b>	<b>3,905,870</b>



### 13.4. Employee benefits expense

The breakdown of this heading for the year ended June 30th, 2022 and 2021 is as follows:

	Euros	
	2021/22	2020/21
Wages, salaries and other concepts	1,274,847	1,332,136
Social security and other related costs	306,366	425,317
<b>Total</b>	<b>1,581,213</b>	<b>1,757,453</b>

### 13.5. External services

The breakdown of this heading is as follows:

	Euros	
	2021/22	2020/21
Independent professional services	2,038,560	3,170,009
Publicity, advertising and public relations	155,545	176,589
Leases and fees	99,431	73,545
Repairs and maintenance	36,251	112,307
Other expenses	220,845	96,159
<b>Total</b>	<b>2,550,632</b>	<b>3,628,609</b>

The "Independent Professional Services" heading includes the costs related to the direct implementation of the Foundation's own programs through subcontracted companies or cooperative associations such as Eduvic with SportNet educators in Catalonia, Caliu for SportNet International in Latin America, Sport for Creating Pathways Japan for the Diversity project in Japan or Magmaultura for Bullying.

### 13.6. Financial expenses

This heading at June 30th, 2022 does not include any amount. At June 30th, 2021 it included late-payment interest related to legal proceedings that have been resolved during the year 2021.

### 13.7. Foreign currency

The breakdown of foreign currency transactions (US dollars) is as follows:

	Euros	
	2021/22	2020/21
Income - Donations received	861,458	671,490
Aid granted and other expenses	53,215	68,033
External services	465,660	606,140

El detalle de los activos y pasivos denominados en moneda extranjera (dólares norteamericanos) es el siguiente:

	Euros	
	30/06/22	30/06/21
Current financial investments	113,022	101,676
Cash and cash equivalents	484,873	443,291
Trade and other payables	40,958	126,208

The impact of exchange gains/(losses) on the income statement for the year ended June 30th, 2022 has been 90,678 euros positive (9,602 euros positive in the year ended June 30th, 2021).



### 13.8. Remuneration earned by the Foundation's Board of Trustees and Senior Management

The members of the Board of Trustees of Fundació Futbol Club Barcelona have not earned any remuneration (wages and salaries, pension plans, allowances) for the performance of their duties or any other duty performed during the years ended June 30th, 2022 and 2021.

Additionally, the remuneration earned by the Foundation's Senior Management as wages at June 30th, 2022 and June 30th, 2021 amounts to 354,941 euros and 118,616 euros, respectively. In the year 21/22 the Foundation's senior management consists of the Executive Director, the Corporate Manager and the Heads of Area (at June 30th, 2021 the senior management consisted of the Executive Director). Contributions to pension plans in favor of the senior management during the year amount to 4,150 euros (6,378 euros at June 30th, 2021). At June 30th, 2022 no amount has been accrued for termination benefits to be paid to the Foundation's senior management members (103,000 euros at June 30th, 2021).

During the years 2021/22 and 2020/2021 trustee liability insurance premiums for damages arising in the performance of the trustees' duties are included in the insurance premiums taken out by Futbol Club Barcelona.

## 14. OTHER INFORMATION

### 14.1. Headcount

The average headcount during the years ended June 30th, 2022 and 2021 by categories is as follows:

Categories	2021/22		2020/2021	
	Average headcount	Average number of employees with a disability >33% over total headcount	Average headcount	Average number of employees with a disability >33% over total headcount
Management	4	-	1	-
Engineers and technicians	8	1	12	1
Administration personnel	9	-	14	-
Head of department	1	-	2	-
<b>Total</b>	<b>22</b>	<b>1</b>	<b>29</b>	<b>1</b>

Additionally, the breakdown of headcount by gender and category at each year end is as follows:

#### June 30th, 2022

Categories	30/06/2022		
	Men	Women	Total
Management	2	2	4
Administration personnel	1	8	9
Engineers and technicians	2	5	7
Head of department	-	-	-
<b>Total</b>	<b>5</b>	<b>15</b>	<b>20</b>

#### June 30th, 2021:

Categories	30/06/2021		
	Men	Women	Total
Management	-	0	0
Administration personnel	3	10	13
Engineers and technicians	5	7	12
Head of department	-	2	2
<b>Total</b>	<b>8</b>	<b>19</b>	<b>27</b>



## 14.2. Audit fees

During the current year the fees for the audit services provided by the Foundation's auditor, Grant Thornton, amount to 11,500 euros. No fees were invoiced for any other concept. In the prior year the audit fees paid to the former auditor amounted to 13,550 euros and 3,000 euros were invoiced for other concepts.

## 14.3. Related-party transactions and balances

For the purposes of the disclosures to be included in this note, Futbol Club Barcelona and its associates are considered related parties. The breakdown of balances and transactions entered into with the Club during the years ended June 30th, 2022 and 2021 is as follows:

Entity	30/06/2022				30/06/2021			
	Receivable balances	Payable balances	Contributions received	Services received	Receivable balances	Payable balances	Contributions received	Services received
Futbol Club Barcelona	7,060,496	712,745	3,000,000	1,460,964	6,704,322	670,067	4,382,397	720,047
Barça Productions		542		542				
Barça Licensing & Merchandising		535		10,622	-	60	-	192,670
FCN North America		9,905				43,111		2,458
<b>Total</b>	<b>7,060,496</b>	<b>723,727</b>	<b>3,000,000</b>	<b>1,472,128</b>	<b>6,704,322</b>	<b>713,238</b>	<b>4,382,397</b>	<b>915,174</b>

The services provided by Futbol Club Barcelona to the Foundation are general administrative services.

## 14.4. Members of the Board of Trustees

At the date these financial statements were authorized for issue, the members of the Board of Trustees are as follows:

Name	Position
Joan Laporta Estruch	Chairman
Xavier Sala i Martin	Vice-chairman
Josep Cubells Ribé	Secretary
Ferran Olivé Cánovas	Treasurer
Elena Fort i Cisneros	Board member
Rafael Yuste i Abel	Board member
Joan Boix i Sans	Board member
Carles Cuní Llaudet	Board member
Manel Esteller Badosa	Board member
Antoni Esteve Cruella	Board member
Jesús Majem Tarruella	Board member
Inés Martí Bertrand	Board member
Xavier Martínez i Serra	Board member
Sergio Montaner i Ferrer	Board member
Xavier Pérez Farguell	Board member
Josep Puigdollers Masallera	Board member
Josep Ramon Subirà Caselles	Board member
Joaquim Triadú i Vila-Abadal	Board member



### 14.5. Allocation of assets and liabilities and revenue to statutory purposes

The Foundation has met the conditions related to revenue obtained and grants received and has allocated at least 70% of revenue obtained and other net annual income to the foundational purpose.

Note 1 to the accompanying financial statements describes the main activities carried out by the Foundation during the year ended June 30th, 2022. All of them are aimed at fulfilling the foundational purpose of the Foundation.

### 14.6. Information on the average payment period to suppliers

The information required by Additional Provision Three of Law 15/2010 of July 5th (modified by Final Provision Second of Law 31/2014 of December 3th) prepared in accordance with the Resolution by ICAC of January 29th, 2016 on the information to be included in the financial statements regarding the average payment period to suppliers in trade transactions.

	06/30/2022	06/30/2021
	Días	Días
Average payment period to suppliers	82	74
Ratio of transactions paid	83	74
Ratio of transactions pending payment	60	76

	Euros	Euros
Total payments made	2,338,442	2,015,121
Total payments outstanding	76,684	235,737

It does not include the donations made by Fundació Privada Futbol Club Barcelona

In accordance with the ICAC Resolution, the calculation of the average supplier payment period considered commercial transactions involving the delivery of goods and the rendering of services from the effective date of Law 31/2014, of December 3th.

For the sole purpose of providing the information required by this Resolution, suppliers are trade creditors in respect of amounts due in exchange for goods and services supplied, which are included in the "Suppliers" heading of the current liabilities side in the balance sheet.

"Average payment period to suppliers" is the time elapsed between the delivery of the goods or the rendering of the services by the supplier and the actual payment of the transaction.

## 15. SUBSEQUENT EVENTS

No relevant events have occurred after the balance sheet date that may have a significant impact on the accompanying financial statements.



## Fundació Futbol Club Barcelona

Management report  
for the year ended  
June 30th, 2022

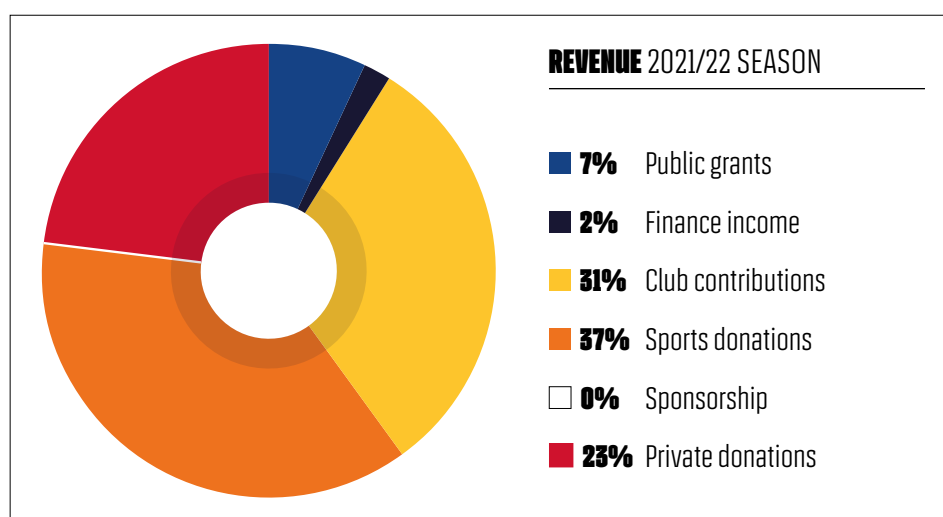
### REVENUE

The revenue obtained during the year 2021/2022 total 9,697,726 euros, 16.3% less than in the prior season. This decrease is mainly due to the completion of projects funded by third-party entities such as the Stavros Foundation, Mapfre Foundation, Abertis Foundation and UEFA Foundation. Additionally, the Club's contribution to the Foundation has been lower than in prior years because of the delicate financial position that FC Barcelona is in.

	a 06/30/2022		a 06/30/2021	
	Euros	%	Euros	%
Club contributions	3,000,000	31%	4,282,398	37%
Sport donations	3,614,124	37%	3,023,264	26%
Sponsorship	0	0%	0	0%
Private donations	2,217,257	23%	3,825,626	33%
Public grants	710,233	7%	383,274	3%
Other income	0	0%	348	0%
Finance income	156,112	2%	68,722	1%
<b>TOTAL REVENUE</b>	<b>9,697,726</b>	<b>100%</b>	<b>11,583,632</b>	<b>100%</b>

The contribution made by Futbol Club Barcelona for an amount of up to 0.7% of annual turnover accounts for 31% of the Foundation's resources, 6 points less than in the prior year. As already said, this is because the Club's contribution has decreased. The Foundation has been able to balance this situation by making a remarkable effort to reduce the team's annual wages and, in general, keeping expenditure down during the 2021-22 season. Additionally, due to the delay in the implementation of some projects because of the Covid restrictions still in force in some countries, expenditure in the area of programs could also be curbed. All these factors have allowed the Foundation to compensate for the lower resources provided by Futbol Club Barcelona.

Donations made by professional players and image management companies account for 37% of foundational resources, 11 points more than in the prior year due to the impact of the adjustments to salaries and to different assets as a result of the purchase and sale of players..





## ECONOMIC REPORT

As for third-party donations, new supports have been obtained during the current year from several companies and foundations, such as Alwaleed Philanthropies.

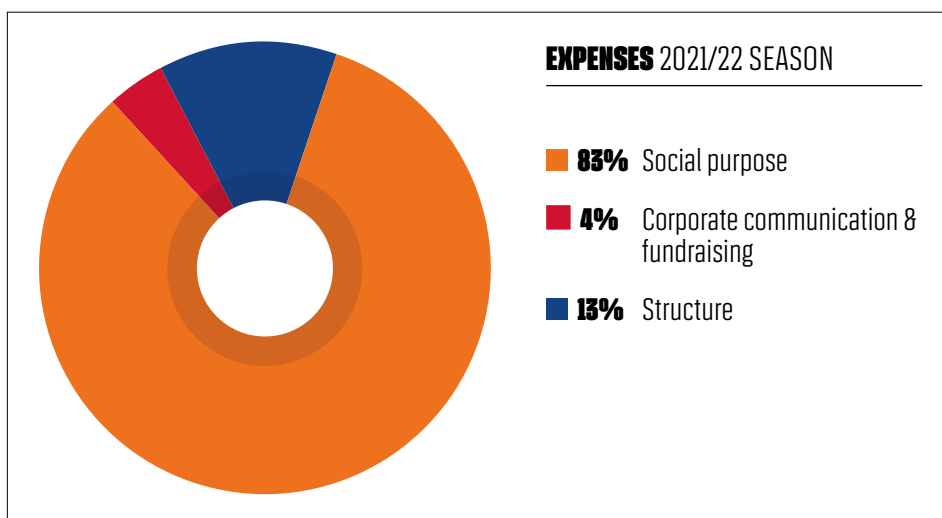
Total income from third parties has dropped by 6% compared to the prior season as old projects have ended and some entities did not continue to fund projects, or there were accumulated funds for projects that could not be carried out in prior seasons due to Covid (Scotiabank). It is also a year where the Foundation's programs have adopted a holistic approach, with sport as a tool to improve the lives of boys, girls and youths worldwide or as an objective in itself. As a result, new local and international projects have been designed and counterparties now undergo a preselection process, including an on-site needs assessment. A previous on-site visit together with the selected counterparty has allowed the Foundation's professionals to detect firsthand what kind of problems affect a place in particular and jointly plan a project that helps improve the lives of vulnerable children. This process has delayed the start of projects to the beginning of the 2022-23 season (August-September 2022), but will enhance their efficiency, effectiveness and impact.

Additionally, the collaboration agreements with foundations and/or companies such as Fundació Bancaria La Caixa, Konami, Nike and Scotiabank have been renewed.

The grants from public institutions have accounted for 72% of the current year's resources. The resources from Girona, Tarragona and Lleida Provincial Councils and several City Councils have enabled us to fund Community Action activities, specifically in the fields of social inclusion and prevention of violence within the framework of the SportNet methodology in Catalonia. Grants from the European Union, which funds 4 employability projects for Unaccompanied Children and gender-related projects through the Erasmus Plus program, impact three seasons and the portion earmarked for the implementation of the second season (21/22) has amounted to 413,656 euros.

## EXPENSES

The Foundation's expenses amount to 8,431,005 euros and have decreased by 23% in comparison with the prior year, in line with the reduction in revenue (16.3%), thus adopting a savings and cost containment strategy. Expenses are classified into three large group:



### 1. Social purpose

The expense related to the Social Purpose amounts to 7,033,193 euros, 83% of total expense. The impact of the Covid pandemic has still had repercussions on the implementation of scheduled programs, especially international programs, since some countries have maintained restrictions during most of the season for prevention purposes. Nevertheless, we have adapted our program activities to ensure that our beneficiaries' needs are fully covered.

At the same time, the FC Barcelona Foundation has continued consolidating the several programs already launched and has set up new programs in the big three areas: Health and Well-being, Community Action and Education and Protection, with subprograms such as social inclusion, prevention of violence and diversity, among others.

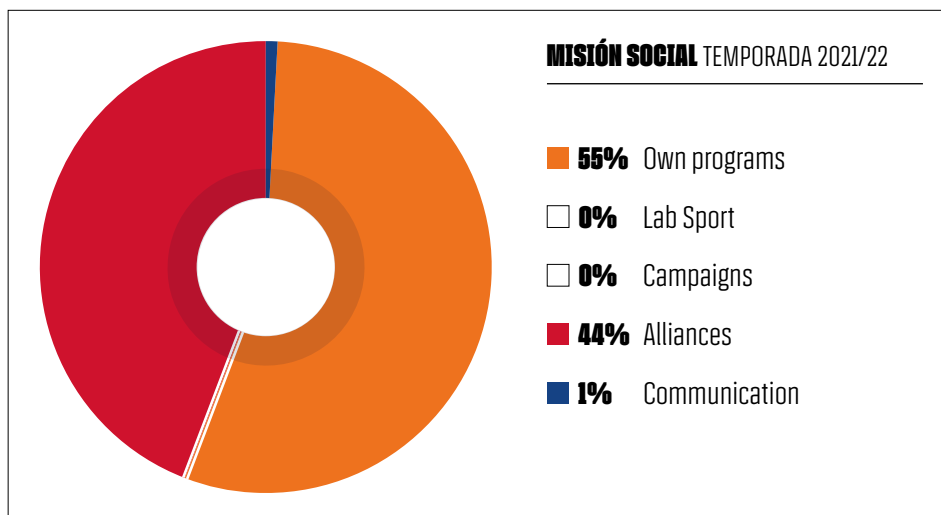
528,683 children have benefited from the Foundation, 71,942 of whom live in Catalonia.



At international level programs have been implemented in 17 countries. .

At a local level, activities have been carried out in most of Catalonia, in a total of 83 towns.

- The expenses included in the Social Purpose section are distributed as follows:

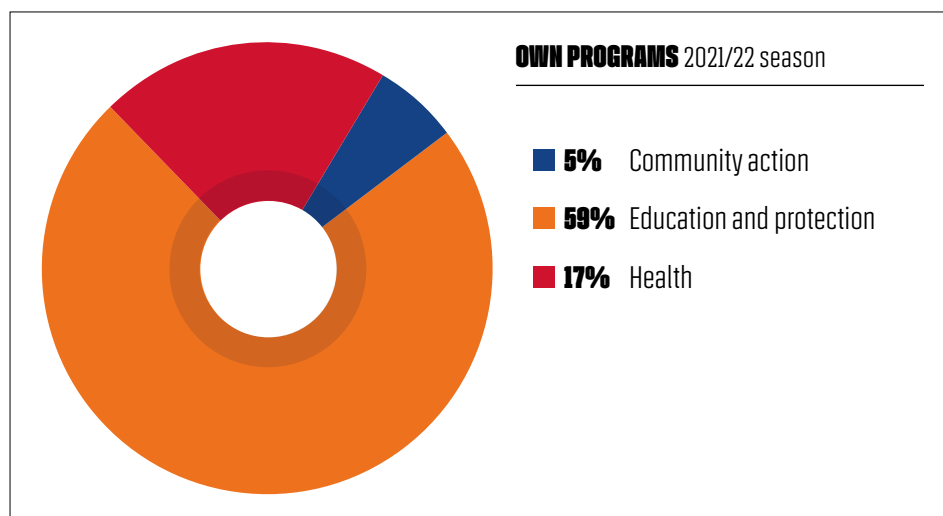


### 1.1 Own programs

55% of the social purpose expense has been allocated to the Foundation's own intervention programs, thus consolidating the entity's strategy for having a direct impact on its three main areas of action: Education and Protection; Health and Well-being; and Community Action, also fostering innovation and generation of knowledge in all areas.

The new holistic approach of the programs, the analysis and knowledge of the issues that the Foundation wants to address, new work on the definition of measurable indicators and objectives, the creation of methodologies, and the analysis of results adds greater value to the Foundation's work on the social arena, especially sport for development and sport for protection, thus contributing directly and effectively to the SDGs and, more importantly, to achieving a stronger impact on the lives of the children who benefit from these programs.

Having to adapt many in-person activities, because of some post-pandemic restrictions still in force, has been another challenge that the Foundation has had to deal with during the current season and that has allowed it to give continuity to the programs despite Covid.





<b>OWN PROGRAMS</b>	<b>3,053,920</b>	<b>100%</b>
Health	532,405	17%
Community action	716,157	23%
Education and protection	1,805,358	59%

Note: excluding expenses for Own Program Structure (805,029 euros).

### **Health:**

Within the big Health area, the pediatric emotional well-being program fosters positive emotions in sick children through different projects. The Illusions project has maintained the private meetings with women and men players, Game Experiences have been organized and Smile Paks have been sent worldwide.

Even though the traditional visit that first team men and women soccer players paid to hospitals could not be made this season, the players and the President recorded a video for hospitalized children and presents were sent to hospitals.

The Donations project, addressed to social entities that work with vulnerable children and youth has been carried out normally.

This year the Open Training Session has been held at Camp Nou with the participation of Pol the Robot.

Lastly, thanks to our volunteers, refugee children from Ukraine could take part in socio-educational and sports activities.

### **Community Action:**

All social inclusion projects within the framework of the SportNet methodology have been implemented through the Community Action area in several Catalan towns in collaboration with the Lleida, Tarragona and Girona Provincial Councils and the corresponding City Councils. We have implemented all projects in the city of Barcelona agreed with NIKE, putting special emphasis on participation processes and the creation of driving-force groups, and also the community project in Raval borough together with several local entities coordinated by Fundació Tot Raval. A new phase of the methodological transfer process has been developed in all Educational Centers belonging to the Catalonia's Youth Justice network, and the One Team project has continued in the Youth Detention Center of Catalonia. Also within the context of deprivation of liberty, a social and vocational integration project was launched at Brians 1 women's prison.

In addition to all the projects implemented, research, needs assessment and subsequent design work for Barça Activa't project has been carried out (project developments in cooperation with the Provincial Councils), as well as Barcelona projects in cooperation with NIKE, establishing direct a dialogue with the Street-Level service (APC service) of the scheme for Barcelona boroughs and the Mental Health project, together with the Vidal i Barraquer Foundation. Developments on projects and new projects will be implemented during the 2022/23 season.

### **Education and Protection:**

During the season 21/22 one of the notable projects of the Education and Protection Area is Joves Futur+ in alliance with La Caixa Foundation: a project aimed at offering support to former wards in their process of emancipation. In its initial phase, a session was held to present the project to participating entities with the support of DGAIA (Generalitat de Catalunya's Directorate-General for Child and Youth Care), FEDAIA (Association of Child and Youth Care Entities), FEPA (Association of Sheltered Housing Entities) and the Social Services Consortium of Barcelona; applications have been received and more than 130 young applicants have been interviewed to participate in the project. Also, the call has been issued for tutors who would like to accompany them.

New this season has been the creation of a team of 24 people with intellectual functional diversity, "Fundació Barça Genuine", together with the Diversity and Inclusion Area of the Club and La Masia. The team has played 39 friendly matches, has competed in La Liga Genuine Santander in the "Team Spirit" group, has organized its own DiCup tournament and has taken part in "The Original Challenge" triangular tournament in Daytona, Florida. It has won the three competitions. Beyond sport, all team players received psychosocial mentoring support, which allowed them to grow personally and set individual goals.

A new ambassador has joined the FC Barcelona Foundation: Alex Roca, who is famous for finishing triathlons and races despite cerebral palsy affecting 76% of his physical capacity. In his role as an ambassador, he has given motivational speeches based on his story and his motto: "You set your own limits", reaching more than 1,700 people.

As for the Diversity area, through the SportNet methodology, the Foundation has continued offering a weekly extracurricular activity for the seventh year in a row, giving a group of children and youths with functional diversity living in Barcelona the chance to do physical activity and sport. Additionally, several training sessions have been held on the inclusion of people with functional diversity into physical activities attended by educational and sports professionals in Catalonia.



At the international level, the For All Capabilities project, funded by KONAMI, which aims to build a more inclusive society in Japan through sport, has trained hundreds of educational and sports professionals in the SportNet methodology, so that children can play, share their experiences and express themselves without anyone being excluded. This season more than 170 boys and girls have taken part in these regular inclusive sessions and several seminars have been held with the participation of more than 63 sports and social organizations.

As for the prevention of violence in children, during the current season the Club and Foundation have presented the Children Protection System. This is a ground-breaking initiative in Spain, which reaches over 200,000 children and youths directly or indirectly in several areas of the Club and the Foundation. This system includes the new protection policy, the action protocol and other prevention, monitoring and management actions against any type of violence: physical or verbal violence, sexual abuse, negligence or bullying in order to foster a zero-tolerance space and safe and protected spaces.

Also in this area, the FC Barcelona Foundation has maintained its bullying prevention program, with the participation of 103 schools from 67 Catalan towns, 1,865 teachers and 23,560 primary school pupils. We have made a step towards the fight against harassment with a new Action Protocol against bullying in sport: this protocol provides tools for responding to bullying alerts and cases in sport and 400 professionals could be specifically trained in the prevention of bullying in sport.

Lastly, in line with our spirit of fostering La Masia players' commitment and social responsibility, and despite some Covid restrictions still in place, the FC Barcelona Foundation has implemented the "Masia solidària" project. The several initiatives carried out include from inspiring talks to specific training on cross-disciplinary competences, involvement in social causes in the territory and participation in food collection events in favor of vulnerable people in Catalonia.

As for the prevention of violence at the international level, the Foundation has continued working in several Latin American countries (Brazil, Mexico, Panama, Peru, Colombia, Costa Rica and Argentina) in collaboration with several partners, reaching 3,629 beneficiaries (34% children). We have also worked on the technical preparation of new projects with renowned international entities such as Save the Children and World Vision. With the first entity, we made the needs assessment visits in order to design the projects to be implemented at the beginning of the 22-23 season in Colombia and the Dominican Republic. With the second one, we made a visit to Peru for the same purpose. Additionally, we visited Chile to explore a new project and the project in Mexico with the entity Fondo para la Paz continues.

## 1.2 Alliances

The Foundation works with strategic and renowned partners for its activities to achieve greater impact and transparency. It does this through joint actions that are consistent with the entity's purpose, values and strategic lines.

During the current season, the global alliance with UNICEF, which has lasted for 16 years, has continued. Programs for the access to quality education have consolidated in 4 countries (Brazil, China, Ghana and South Africa), as well as scientific research work on the impact of sport on the mental health of refugee boys, girls and youths in Greece in cooperation with the research entity Innocenti.

Most notably, the Foundation has launched its new global alliance with UNHCR, the United Nations High Commissioner for Refugees, replacing our alliance with UNICEF. This new alliance has started in the 2022/23 season and our joint work will be carried out in 4 countries (Colombia, Malaysia, Uganda and Turkey).

Furthermore, we have continued working with entities created by former FC Barcelona players such as the Leo Messi Foundation, the Johan Cruyff Foundation, the Liliam Thuram Foundation, the Edmilson Foundation and the Gasol Foundation.

This season we have strengthened our institutional cooperation with Provincial Councils and different Catalan city councils, the Department of Justice and DGAIA (Generalitat de Catalunya's Directorate-General for Child and Youth Care), which has allowed us to increase both the number of projects and beneficiaries.

Within the framework for Pediatric Well-being, we have broadened our collaboration with leading children's hospitals in Catalonia, thus allowing us to create innovative projects for humanizing hospital spaces for children and youths; foster sport as a driving force for the current and future health of hospitalized children; hospital humanization project focused on teenagers through comprehensive immersive technology in a Barça space and hospital healthcare projects for children with cerebral palsy and autism.

New alliances have also been created, such as with the Eusebio Sacristán Foundation, and new projects have been launched with the PortAventura Foundation and hospitals with which we already worked on Pediatric Emotional Well-being, thus strengthening our collaboration in order to jointly respond to the challenges that each hospital has to face in terms of sick children's pathologies and needs. These new projects could be carried out with Hospital de Sant Pau, Hospital Sant Joan de Déu and Hospital de Nens. The other most important hospitals in Catalonia will join next season.



### 1.3 Communication

Communication during 2021/22 has been very intense as new programs have been launched and new alliances have been announced, resulting in almost 80 media events. This heightened activity has led to almost one hundred press releases, several press calls, loads of social media content and more than 30 videos.

During the current year we have continued to work on renewing the Foundation's website content and updating all sections. Moreover, some specific sites have been created, such as the one for the Barça Genuine Foundation and the Children Protection System. For the website to become the Foundation's big knowledge and news repository, we are increasing the amount of content in all sections and improving its structure.

## 2. Corporate communication and fundraising

The investment associated with the Foundation's corporate communication and development accounts for 4% of total expenses.

As for the fundraising activity, in addition to seeking new funding sources, this season the Foundation has mainly focused on consolidating and renewing existing collaborations in order to ensure project sustainability within the framework of its new strategic lines, prioritizing a new holistic approach to all projects.

Barça Foundation's digital strategy during the 2021/2022 season has been based on two main pillars: In the first place, it focuses on making Barça Foundation more visible and drawing attention to its purpose. Secondly, it is based on explaining its activities, projects and action areas, such as social inclusion, gender, prevention of violence, poverty, diversity, education and health.

## 3. Structure

As for structure expenses, which account for 12% of total expenses, the resources allocated to programs have improved in terms of efficiency and effectiveness. This heading includes expenses related to the offices and general services provided by Futbol Club Barcelona to its Foundation (8%).

The Income Statement for the current season shows profit of 1,317,474 euros.

In conclusion, this season has been marked by the transition between projects that had to end and new projects with a holistic approach and deeper technical work, designing new programs and making on-site visits (needs assessment) to get to know needs firsthand and respond accordingly. In some countries, Covid or post-Covid restrictions still in place have caused some outstanding programs to be delayed (Japan, Brazil, etc.). Consequently, there are some activities that could not be implemented that will be carried out at the beginning of the 2022-23 season. In most cases, however, the Foundation has been able to adapt its activity and programs and continue to meet the needs of its beneficiaries.



## INFORMATION ON THE AVERAGE PAYMENT PERIOD TO SUPPLIERS

The average payment period to suppliers for the year ended June 30th, 2022 is 82 days. The maturities of invoices from suppliers will be thoroughly monitored in order to reduce this period, in accordance with the Club's policy.

### Subsequent events

No transactions or events have occurred after June 30th, 2022 that have had a relevant impact on the financial statements.

### Authorization for issue of the financial statements for the year ended June 30,th 2022

On October 6, 2022 the Foundation's Board of Trustees authorized the Foundation's President, Vice-president and Executive Director, and the Secretary of the Board of Trustees to issue these financial statements and management report of Fundació Futbol Club Barcelona for the year ended June 30th, 2022, which have been drawn up on correlatively numbered government-issued stamped paper up to this page.

On behalf of the Board of Trustees of Fundació Privada Futbol Club Barcelona, these financial statements are hereby signed by chairman, Joan Laporta Estruch ; secretary, Josep Cubells Ribé; el vice-chairman, Xavier Sala i Martín, and director, Marta Segú i Estruch.

Barcelona, October 6th, 2022.







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FC Barcelona - October 2022

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